

Officers of azbil Group Overseas Subsidiaries

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azbil

Azbil Control Instruments (Dalian) Co., Ltd.

(As of July 1, 2015)

Changes

1. Board of Directors

Newly appointed
Director Ichiro Kayama

Retired
Director Norio Hashimoto

2. Auditing

Newly appointed
Auditor Toshihiko Akabane

Retired
Auditor Katsunari Arima

3. Management

Newly appointed
President Ichiro Kayama

Retired
President Norio Hashimoto

Azbil Hong Kong Limited

(As of June 2015, after Board of Directors' meeting)

Changes

1. Board of Directors

Newly appointed
Chairperson Akihiro Takamura
Director Takashi Imamura

Retired
Chairperson Hisaya Katsuta

Azbil North America, Inc.

(As of July 1, 2015)

Changes

1. Board of Directors

Newly appointed
Director James A. Unruh