



azbil Group Profile



Bringing Everyone Happiness and Fulfillment through Automation

Since its founding in 1906, the azbil Group has concentrated on automation technology. The company founder's idea was to "free people from drudgery." Based on that idea, the azbil Group's technology has brought safety, comfort, and fulfillment to buildings, factories, and families, and has contributed to preserving the environment. The azbil Group is responding to the demands of the times, meeting customer needs, and grappling with society's problems as it continues to refine its technologies and products.



History 1

Driving the development of Japanese industry with an founder's spirit that seeks to "free people from drudgery"

In 1906, Takehiko Yamaguchi, the company's founder, established "Yamatake Shokai Co., Ltd.," a machine tool import trading company out of a desire to "free the Japanese worker from drudgery." The history of the azbil Group started from here.

From that time, Yamatake expanded the products it offered, from machine tools to industrial instruments.

In the 1950s, the company sold air conditioning control systems, microswitches, and other products. Although Yamatake had only imported and sold products up to that point, it began to focus on domestic production of equipment that it developed in Japan.

Yamatake understood the importance of automation and was swift to commercialize products. Thanks to those products, the quality and scale of Japanese industry grew from the postwar reconstruction period through the high-growth period.

Closeup Growing together with Honeywell Inc.

Yamatake took on the challenge of creating new value through automation. Its important partner was the U.S. firm Honeywell Inc. At that time, Honeywell possessed the world's most advanced measurement and control technology.

In 1953, Yamatake formed a 50-50 capital alliance with Honeywell. In 1956, Yamatake changed its name to Yamatake-Honeywell Keiki Co., Ltd. Together, Yamatake and Honeywell created an era, the era of industrial automation in Japan.



History 2

Creating value for the new era while protecting the environment under the "Savemation" concept

During the period of high economic growth in Japan, Yamatake-Honeywell helped industry to develop with air conditioning control technology for large buildings and process control technology for petrochemical plants. It earned customers' trust as a comprehensive automation manufacturer. At the same time, through these achievements, Yamatake-Honeywell continued to grow. However, the first oil crisis in 1973 caused Japan's economic growth to stop.

Because energy saving had become a priority in Japan, the corporate philosophy of "Savemation"* was established, and was also beneficial for the environment. The company's clearly expressed wish was to "create unprecedented energy-efficiency and other value" and "to contribute to society through new products and services." This approach was highly acclaimed by Japan's industrial community at the time.

* Save + Automation = "Savemation"

History 3

With the goal of unending industrial progress and a continuing life of abundance, we follow a philosophy of "human-centered automation" as we continue to develop the company's businesses.

In 2006, our 100th anniversary, the azbil Group introduced a new Group philosophy of "human-centered automation."

This expresses the company's decision to provide safety, comfort, and fulfillment for people in offices, factories, and homes, and to help to preserve the environment. We intend to achieve this vision by using our expertise in advanced measurement and control technology and our energy management know-how developed over many years.

The azbil Group is taking its founding spirit to a new level. For more than a century, we have continued to take on the challenge of creating new value.

Where We're Going

Innovating in a Variety of Markets Where New Demand from Our Customers and Society is Created by Enhanced Field Devices and System Solutions

Putting the IoT and AI to best use to meet the changing demands of industry and society as the digital society comes of age.

We continually strive to understand the needs of our customers and of society, reaching for new horizons with state-of-the-art technology in order to build a society where people and automation work together.

Closeup Fostering human resources with an eye to the digital society

The azbil Group has implemented an educational program to train engineers to play an active role in the digital society. The program covers the latest research topics and case studies that apply new technology to real-world business. The Group is training personnel who will play a leading role in increasing added value using AI and big data and in providing DX-powered engineering services, which is the strength of the azbil Group.



Using state-of-the-art measurement and control technologies to create new solutions

The advent of new technology in areas like the Internet of Things (IoT) and artificial intelligence (AI) is changing many types of products, including systems, applications, networks, controllers, sensors, and other equipment.

The azbil Group focuses on developing core technology in two areas, field devices and system solutions. Our field devices are used for measuring various

factors in buildings, factories, and plants, and our system solutions add value to the information gathered by the field device.

We have gained new knowledge and experience in AI applications, networks, and system architecture. Using that knowledge, we are efficiently transforming the workplaces of our customers and boosting their growth.

Intelligent field devices

The azbil Group will offer intelligent detection, measurement, adjustment, and control in support of buildings, production equipment, and essential services throughout their life cycle.

Also, in pursuit of the mastery of MEMS (Micro Electro Mechanical Systems) and advanced measurement principles, the Group will invest in R&D facilities and other necessities for the development of

high-performance and high-precision devices. Striving to develop sensing devices with AI functions for autonomous processes, we will provide field devices that cooperates with people.

Through this device development, we intend to expand into new business areas by increasing the value of our products.

Promoting the use of the IoT, AI, and DX

The azbil Group will actively use DX, AI, and the IoT to enhance the networks connecting field devices for buildings, factories, plants, and essential services on the one hand and the system solutions on management and monitoring sites on the other. Our unique control technology, making use of networks and operational data, will improve safety, comfort, and environmental friendliness.

We will also provide the sites of our customers with optimal measurement and control solutions and smart IoT services using big data and AI in a timely manner, helping customers and society to solve problems and to create new value.

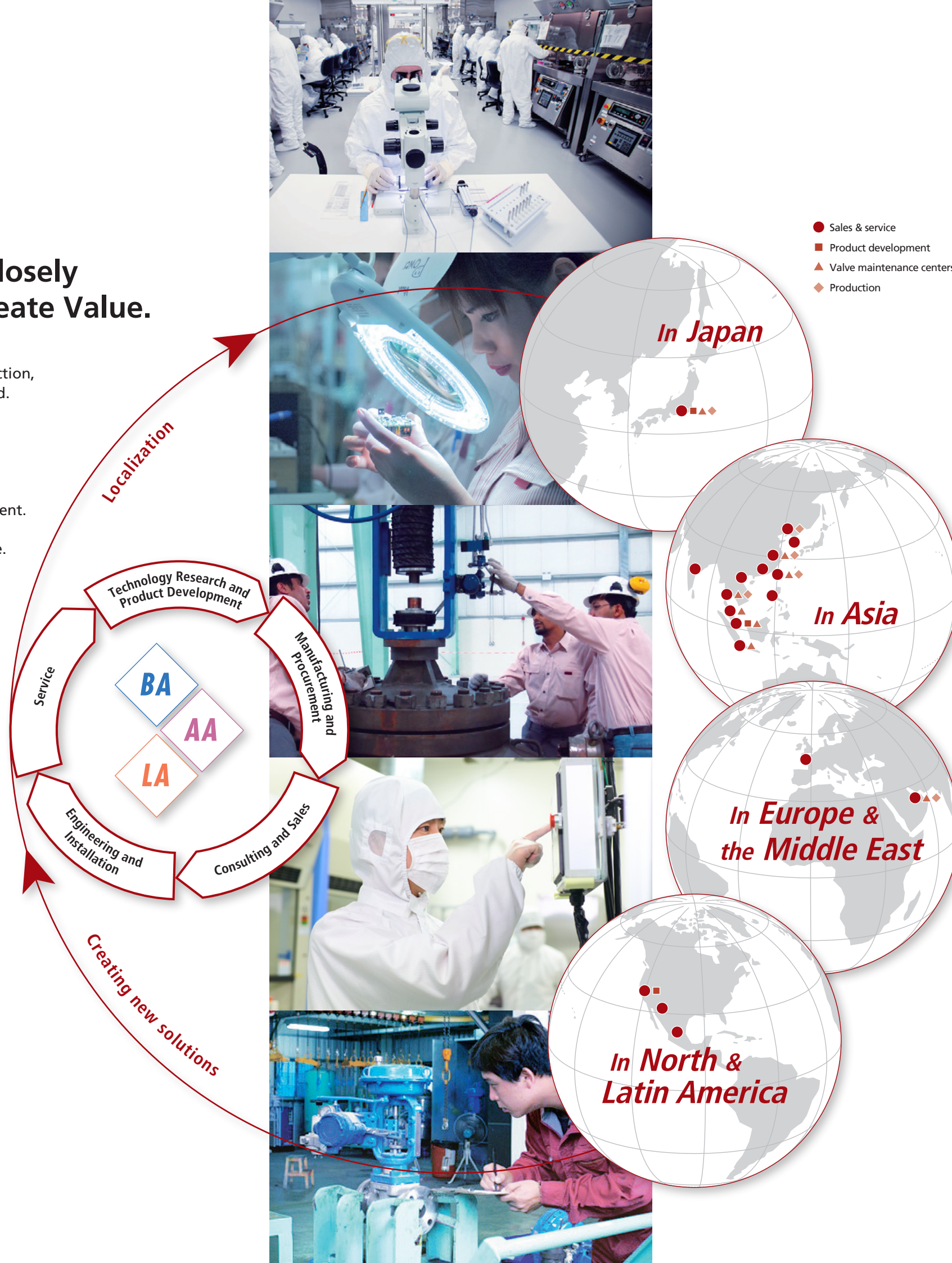
How We'll Get There

Around the World, the azbil Group Works Closely with Its Customers to Create Value.

The azbil Group has created development, production, and service systems in various regions of the world. But whatever the region, and no matter how the times change, we remain focused on our corporate philosophy of creating safety, comfort, and fulfillment through automation, and contributing to preservation of the environment. Nevertheless, the needs of our customers change according to climate, customs, and culture. The azbil Group believes that it is important to respond to those needs in a careful and conscientious manner in order to meet the customer's needs.

Closeup Developing global leaders

The azbil Group is expanding its business in countries outside Japan. To that end, it is focusing on developing leaders who can operate on the international stage. These leaders must understand the philosophy, history, technology, products, finances, and corporate social responsibility of the azbil Group. It is also important that they acquire advanced communication skills, a sense of fairness, persistence, and logical thinking.



Scene 1

We develop and produce equipment and solutions in every part of the world, in line with the needs of the region.

The azbil Group, together with its partners around the world, is building a supply chain that will enable it to address the challenges faced by customers in a thoughtful and considerate manner.

The Group believes it is important to meet the varying needs of customers in each country and region and therefore has created research and product development systems in Japan, the United States, and Europe. It is also building a supply system comprising production sites and distribution networks that extend from Japan, China, and Thailand, and across the globe to flexibly respond to increasingly higher production loads.

Scene 2

The azbil Group is a worldwide provider of top-class comprehensive services, from consulting to sales, maintenance, and repair.

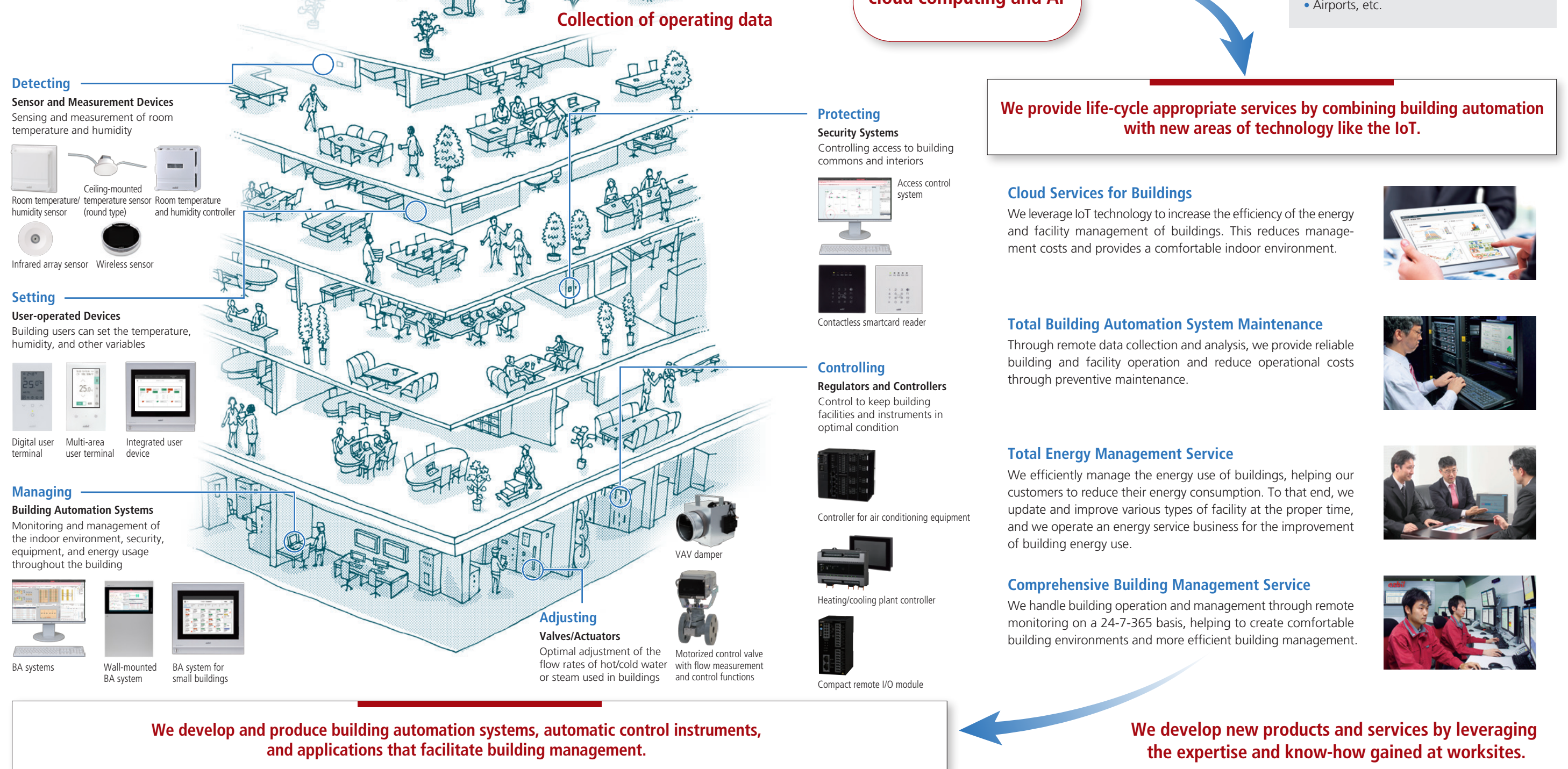
To maintain and increase the value of buildings and factories, owners and management need to set appropriate management policies and operate facilities in an optimal way in line with changes in the business environment and facility life cycles.

The azbil Group seeks to be a good long-term partner for its customers and society. With that in mind, the Group takes responsibility for the entire value chain. That means that it performs all the work of consulting and sales, engineering, installation, and maintenance internally.

Our service-providing network is spreading throughout Japan and into overseas markets. We strive to maximize the value of facilities throughout their life cycle, and are developing new equipment and solutions based on know-how acquired around the world.

BA Building Automation Business

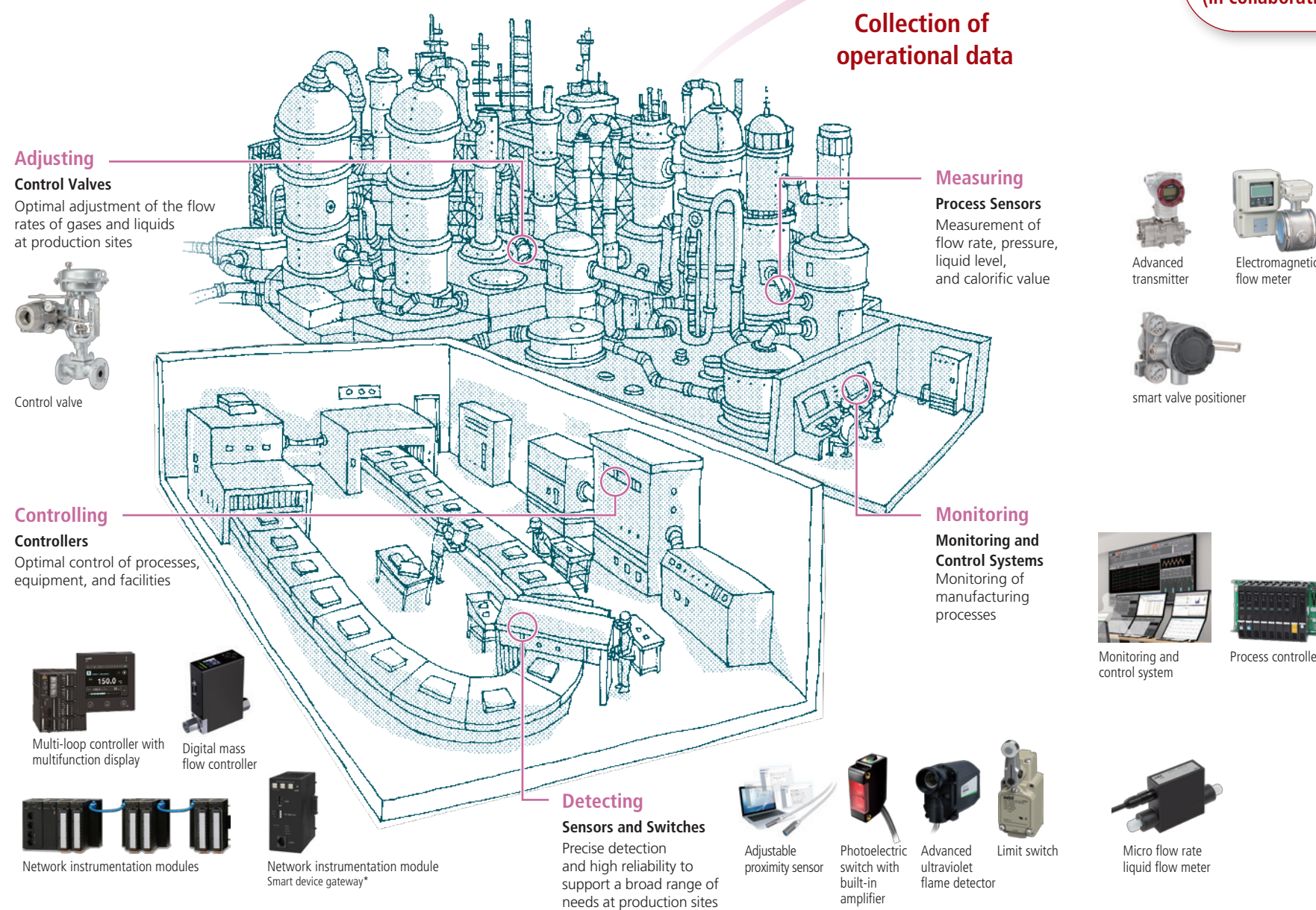
The azbil Group creates office and production spaces that facilitate healthy and productive ways of working, and helps to reduce environmental impact. It accomplishes these goals using proprietary environmental control technologies and services as appropriate for the building's life cycle.



AA Advanced Automation Business

The azbil Group provides products and solutions, instrumentation, engineering, and maintenance services to achieve optimal equipment and facility operation and solve problems at manufacturing sites.

By applying the technology of the IoT, AI, and big data, we assist in energy conservation and stable and safe production.



* A communication gateway that allows the interchange of information between various kinds of control device without programming, enabling smarter development work.

Analysis utilizing cloud computing and AI
(in collaboration with customers)

Where to Find Our Solutions

- Petrochemicals and chemicals
- Electric power and gas
- Waste management
- Paper and pulp
- Pharmaceuticals
- Electrical and electronics
- Oil refining
- Iron and steel
- Water supply and sewerage
- Ships
- Food
- Automobiles
- Semiconductors, etc.

We are raising productivity and quality and supporting reliable operation at production sites by utilizing big data and AI.

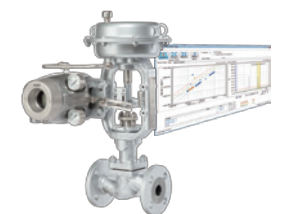
Anomaly detection/prediction and operation optimization systems

We assist our customers to have safer and more reliable operation and to optimize their operational planning. Using operational data, we constantly monitor to detect anomalies and predict problems.



Control Valve Maintenance Support System

We are developing a smart valve positioner equipped with a high-performance sensor. This system is designed for online trend monitoring of diagnostic parameters for Azbil's smart valve positioners during plant operation. It detects irregularities in control valves and positioners at an early stage to minimize problems, thereby facilitating efficient maintenance of control valves.



Energy Management Solutions

Energy use at production sites includes air, steam, cold water, hot water, electricity, and gas, among others. For each type, we can optimize energy utilization and management. To assist with management, we make invisible energy use visible. We also help our customers to comply with complex regulations.



Control System Security

A control system's continuous availability is vital. We provide cyber security measures for control systems.



We develop and produce measurement and control equipment, monitoring and control systems, and applications in order to solve problems at worksites.

We are developing new technologies, products, and applications by leveraging the expertise and know-how gained at worksites.

Our Business Areas

LA Life Automation Business

By leveraging our long-established measurement and control technologies across buildings, factories, plants, and lifestyle infrastructure, we enhance safety, security, comfort, and energy savings in everyday life.

Our solutions range from essential services, such as gas and water utilities, to improving the quality of living spaces, including home air conditioning systems.

Where to Find Our Solutions

Lifeline field

- Gas (fuel gas, LP gas)
- Water, etc.

Residential Central Air-conditioning Systems

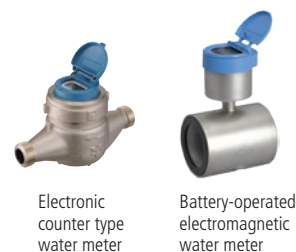
- For home builders, etc.

Lifeline field

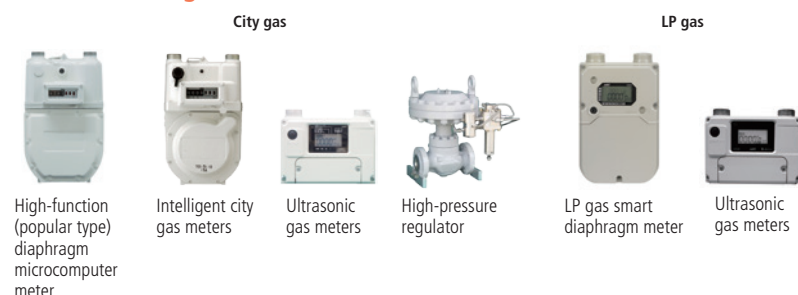
► Azbil Kimmon Co., Ltd.

In addition to providing city gas meters, LP gas meters, and water meters, Azbil Kimmon Co. also provides safety equipment (alarms and automatic shutoff valves), various regulators, and various services using LPWA (low power, wide area) and other kinds of network and cloud computing to achieve energy efficiency and better living.

Water Meter



Gas Meter and Regulator



Cloud Service

Using LPWA and the Cloud, we provide a service that enables customers to use collected data.

Residential Central Air-conditioning Systems

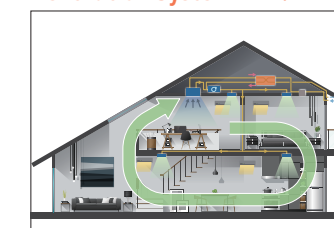
► Azbil Corporation

Azbil Corporation provides central air-conditioning systems that provides cooling, heating, ventilation, air purification, and dehumidification to ensure comfort throughout your home, and central air purifying ventilation system specializing in air purification and ventilation. We create a comfortable environment in each room, automatically controlling the airflow and temperature separately for each room while also saving energy. This is achieved by applying our building air-conditioning technology.

Central Air Conditioning System (Conceptual Diagram)



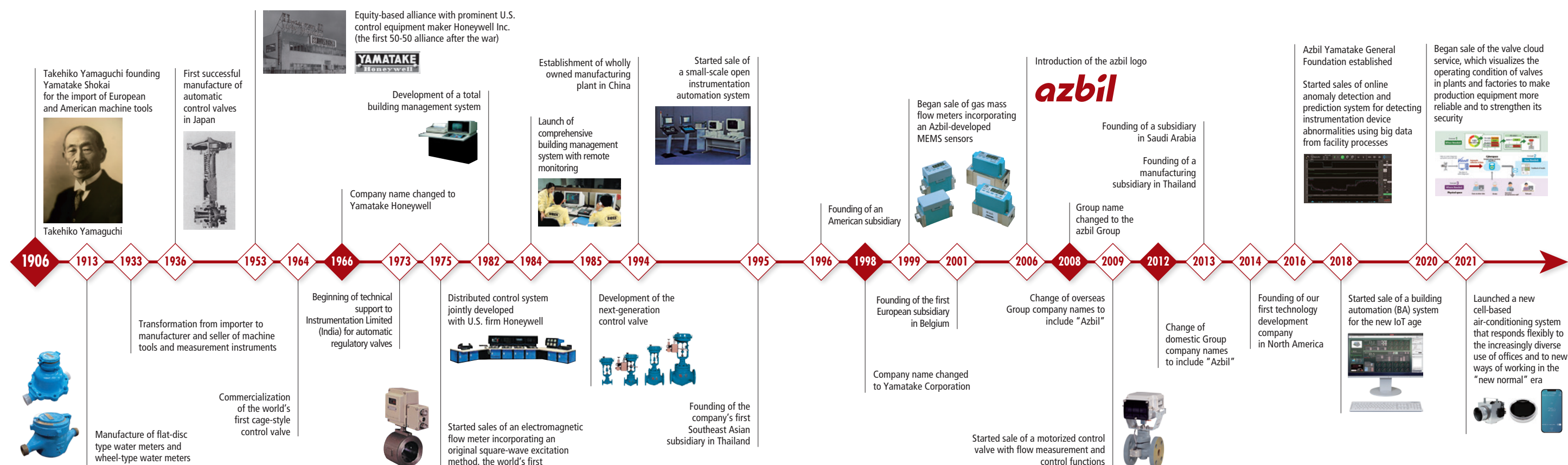
Central Air Purifying and Ventilation System (Conceptual Diagram)



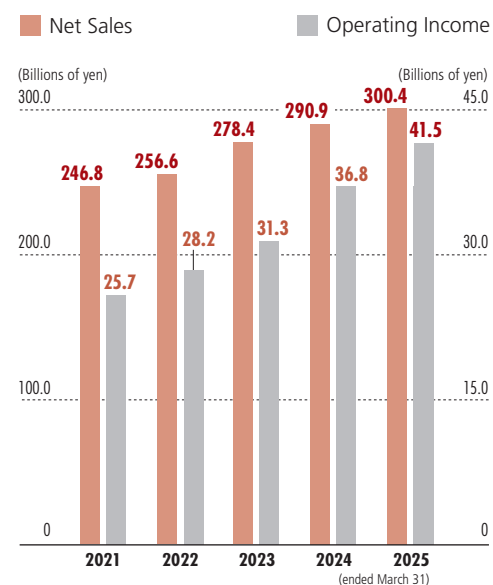
Our Profile | Company Data

The azbil Group, operating on the basis of its philosophy of “human-centered automation,” has been in business for over a century. The Group strives to fulfill its responsibilities as a member of society, to solve the problems faced by its customers, and to proactively contribute to society through the operation of its core businesses.

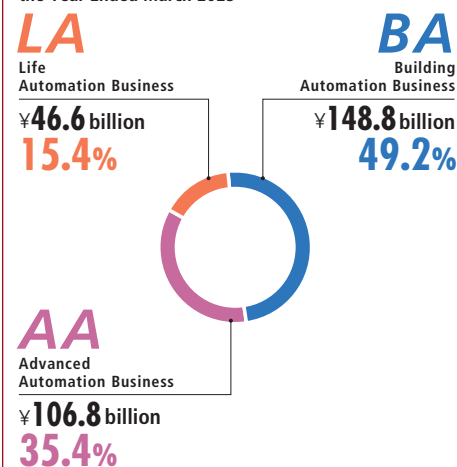
The azbil Group seeks to enhance personal and societal well-being through automation, actively contributing not only to industrial and economic development, but also to the preservation of the natural environment.



Net Sales and Operating Income



Share of Net Sales by Segment for the Year Ended March 2025



Company Data

Azbil Corporation

Founded
December 1, 1906

Incorporated
August 22, 1949

Paid-in Capital
¥10,522,716,817

Employees
5,052
8,917 (in consolidated companies)

As of March 31, 2025

azbil Group Overseas

Azbil Korea Co., Ltd.
Azbil Taiwan Co., Ltd.
Azbil Kimmon Technology Corporation
Azbil Vietnam Co., Ltd.
Azbil Vietnam Production Company Limited (Expected to operate in 2026)
Azbil India Private Limited
Azbil (Thailand) Co., Ltd.
Azbil Production (Thailand) Co., Ltd.
Azbil Philippines Corporation
Azbil Malaysia Sdn. Bhd.
Azbil Singapore Pte. Ltd.
PT. Azbil Berca Indonesia
Azbil Saudi Limited

Azbil Control Instruments (Dalian) Co., Ltd.
Azbil Information Technology Center (Dalian) Co., Ltd.
Azbil Control Solutions (Shanghai) Co., Ltd.
Shanghai Azbil Automation Co., Ltd.
Azbil Hong Kong Limited

Azbil North America Research and Development, Inc.
Azbil North America, Inc.
Azbil Mexico, S. de R.L. de C.V.
Azbil Europe NV

azbil Group in Japan

Azbil Corporation
Azbil Trading Co., Ltd.
Azbil Yamatake Friendly Co., Ltd.
Azbil Kimmon Co., Ltd.
Azbil Kyoto Co., Ltd.
Azbil TA Co., Ltd.
Azbil Taishin Co., Ltd.
Tem-Tech Lab.

As of June 2025

Handling of products and services described in this azbil Group Profile may differ by country or region.



Azbil Corporation

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