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Nippon Kodoshi Corporation



Yamatake Memorial opened to present the history of Azbil Corporation, including the founder's aspiration, past products, and future activities



Conic Landsca<u>pe in Japan</u>

(Shu, Shu)~しゅっ、しゅっ

Shodo (the way of writing), in which you write letters on washi (Japanese paper) with a fude (brush) dipped in bokuju (liquid ink), is something like calligraphy. The writer maintains good posture, moves the brush slowly on a sheet of Japanese paper, and carefully writes each stroke. The end of a stroke is not completed simply by stopping the brush.

There is a variety of ways to use the brush to end a stroke such as "hane," in which the direction of the stroke is sharply turned, and "harai," in which the line is made thinner toward its end by bringing the brush up. At that time, when the brush moves lightly on the paper, a soft rustling sound is emitted, which is expressed by the onomatopoeia "shu, shu" in Japanese. The more advanced and experienced in shodo one becomes, the more beautiful his/her movements become, and his/her act of writing itself is artistic.

Eiji Happo (the eight basic strokes)

The *Eiji Happo* is a phrase that means that the eight most frequently used strokes in *shodo* are contained in the letter "永." With the letter "永." you can practice and learn how to move a fude effectively in *shodo*.



- 1) Soku ... dot
- 2 Roku ... horizontal stroke
- ③ Do (pronounced doh) ... vertical stroke
- 4 Teki ... flick from a horizontal or vertical stroke
- (5) Saku ... flick stroke toward upper right
- 6 Ryaku ... pullout stroke toward lower left
- 7) Taku ... short pullout stroke
- 8 Taku ... pullout stroke toward lower right
- % 7) and \$ are pronounced the same, but the *kanji* characters are different

centrate your mind and move the brush on the sheet.

Shodo that has taken root in the Japanese culture

Shodo is an art originated in China and is used to express the beauty of letters. It is said that the history of Japanese shodo dates back to the time before Christ when kanji characters came over from China.

Japanese shodo rapidly developed in the mid 6th century when Buddhism was introduced, and shakvo, or transcribing of Buddhist sutras, was widely practiced. Chinese shodo was positively imitated in order to absorb the advanced Chinese culture until the end of the 9th century. When the sending of missions from Japan to China was stopped, however, shodo as the original culture of Japan started developing. Kana characters were created based on kanji characters and used together with kanji. While the Chinese-style shodo was called karayo and spread, the Japanese-style shodo, or wayo, shodo, emerged. Since then, shodo has been divided into karayo shodo and wayo shodo and each developed in its own way. The hiragana characters, created from the extreme cursive

form of kanji, are uniquely curvy. Therefore, in wayo shodo, even the kanji has become somewhat curvy.

While karayo shodo spread exclusively among the intellectual class such as the kangaku (Chinese studies) and jugaku (Confucianism) scholars, wayo shodo spread widely among court nobles, warriors, and ordinary citizens. In the Edo Era (1603 - 1868), wayo shodo was taught in the educational facilities for the general

Tools used in *shodo*

Fude (brush)

A tool with a cluster of hair attached to the tip of the stem (thin stick made of bamboo tube, etc.)

Sumi (ink stick)

Soot compressed with nikawa (animal glue)*

Suzuri (ink stone) A suzuri is made of stone, tile, etc. and used to grind sumi with water.

Washi (Japanese paper)

The paper is made in Japan from mitsumata (Edgeworthia

chrysantha), kozo (Broussonetia papyrifera), asa (Cannabis), naturally-grown gampi (Diplomorpha sikokiana), etc.

* Nikawa is an organic protein made by heating animal skin, bone, etc. with water

Typical fonts used in *shodo* (All the photos show the same character "*Ryu*," meaning a dragon.)

public set up all over Japan. Thus, Japan at

that time achieved the world's highest rate

of literacy. On the other hand, with the arriv-

al of the modern age, the study of classics

became popular and karayo shodo pre-

Kaisho (standard style) has been made

the standard style in school education.

dominated.

The dots and lines are partially connected and the framework of the character is somewhat collapsed. If you know how to read the character in kaisho, you can read the character in gyosho.

Even now, elementary school third graders weekly take a class in shodo and practice

Grind the ink stick on the ink stone and auiet your mind

A suzuri (ink stone), sumi (ink stick), fude (brush), and washi (Japanese paper) are required to perform shodo and they are collectively called the Four Treasures of Calligraphy. The first procedure is to pour water in the ink stone and grind the ink stick to make liquid ink. Shodo starts with this procedure, during which time you quiet your mind. The side of the ink stone that is deeper where the liquid ink stands is called the "ocean," while the shallower side is called the "hill". When a sufficient amount of liquid ink is prepared, dip the Then, tidy up the shape of the tip of the brush on the hill section, while adjusting the volume of the ink held in the brush. Then, write letters on a sheet of Japanese paper. In shodo, rewriting is not allowed. Concentrate, be focused and move the brush on the paper. You will feel your mind settle down as you move the brush and bask in the simple beauty generated by the contrast of black and white.

Sosho

character.

(cursive style)

This is the form in which

the strokes are consider-

ably omitted. You cannot read or write the char-

acter unless you learn

the omitted form of each

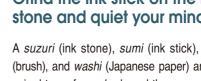
About four million people are said to enjoy shodo in Japan today. The shodo population has been on the increase in recent years after a long continuous decrease. This is because an increasing number of people who learned shodo while they were children and are now in their senior years are trying to relearn it. Spending time slowly grinding the ink stick and calmly facing the white paper is once again recognized as valuable in our modern high-tech society.

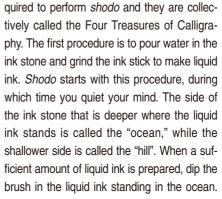
Kaisho Gyosho (Standard style) (semi-cursive style)





writing kanji in the kaisho style.







azbil FIELD

Nippon Kodoshi Corporation



Nippon Kodoshi Corporation has 70% of the global market for separators for electrolytic capacitors. When building a new plant in Yonago, Tottori Prefecture with a business continuity plan (BCP) in mind, the company designed and constructed a central control room(CCR) aimed at making monitoring and control of the plant floor more efficient. The application of the concept of "increasing the level of situation awareness" has produced dramatic effects in detail.

Aiming at higher efficiency by designing the space and information of the CCR

Nippon Kodoshi Corporation manufactures the separators (insulating paper)*1 for electrolytic capacitors, which are essential electronic components for electronic products such as automobiles, computers, and home electric appliances. Due to the rapidly increasing demand for lithium-ion batteries mainly in hybrid cars and solar and wind generation, Nippon Kodoshi has come to play an important role in the environmental and energy fields.

The company's plants are located in Kochi Prefecture. It has been anticipated in recent years that a great earthquake accompanied by a tsunami may cause damage throughout the prefecture. Should a disastrous earthquake occur, the company's product supply will be shut off, which will have a great influence on the global separator market. From the perspective of BCP, the company decided to construct a new plant in Yonago, Tottori Prefecture. Yonago was selected because, in spite of its easy access

from Kochi, the probability of an earthquake and tsunami affecting Kochi and Yonago at the same time is very low.

Mr. Yamamura said: "Taking the opportunity of constructing a new plant, we decided to push forward a production innovation plan that had been carried out by the existing plants. At first, it would be essential to review the design of the CCR aiming to ensure higher efficiency for monitoring and controlling the plant floor."

Presenting the optimum operating environment design in computer graphics with the viewpoint of operators in mind

Nippon Kodoshi decided to use Azbil's consulting service for CCR design and to work on the establishment of a "mechanism to enhance the level of situation awareness" proposed by Azbil, which enables operators to rapidly detect a plant upset, diagnose a potential abnormal situation, and

(Photo 1) Computer-generated image used during a discussion. The image represents a more realistic instrument panel room than a two-dimensional drawing does.

also make decisions and perform corrective action

Mr. Ojima said: "Azbil Corporation has been extremely reliable because of its long proven track record and experience in our Kochi plants and plant floor. We expected that Azbil would design the optimum operating environment for our new plant."

When the CCR design was started in the spring of 2011, Azbil used a computer graphic representation method for sharing the design concept of the new CCR. Azbil not only provided a two-dimensional, bird's-eye view design drawing but also demonstrated how and what the operators in the CCR see from their viewpoint and what they can notice (see Photo 1). Both companies members considered the ideal working environment and monitor layout so that the op-





(Photo 2) The CCR from which the operators can monitor the inside of the plant while checking the control process with the DCS. The geometry of the desk has been designed with consideration given to human characteristics and operability.

erators can move smoothly, control the entire plant easily, and notice any changes in the plant sooner.

Mr. Odagiri said: "The computer graphics gave us a clear image of the CCR. The computer graphics image was very useful for making improvements in CCR design and also extremely helpful for obtaining approval from the management."

Access to information integrates the CCR with the plant floor

The plant test operation began in June 2012, and the manufacturing facilities and CCR in the Yonago Plant went into full-scale operation at the end of October 2012. After the start of operation, various design measures taken under the concept of "increasing the level of situation awareness" have improved operation efficiency.

Specifically, a wide glass window was installed so that an operator can see the whole plant from the CCR. Also, by stacking the surveillance/control monitors one upon another without blocking the view, an operator can manipulate the distributed control system (DCS)*2 while observing the plant floor with his own eyes.

Azbil made meticulous arrangements with each operator about the angle of the monitors and the height and size of the chairs and other office supplies and fixtures, which greatly enhanced operability. The plant floor status, information from the DCS, and communication among operators in the CCR were also integrated into one place. These improvements enable the operators to rapidly make the most appropriate decision and judgment and take accurate corrective action (see Photo 2).

Mr. Komatsu said: "In the existing plants, two or more monitors were arranged in a row. Since an operator called up operational graphics and trend graphs one by one on the screen, the difference in experience and capability among operators

caused inconsistency in monitoring or operation. In the new plant, a wide monitor provides a window set function, which can display a set of operational graphics and trend graphs corresponding to the situation and provide accurate information, regardless of the operator. Using the window set function reduces the number of strokes (the operations to call up the graphics and graphs to the screen) than before. Also, the operation time to get to the requested information is shortened, then the speed of decision making is improved. Moreover, some design ideas such as coloration on each screen and how to present measurements were implemented so that an operator can easily notice any deviation from the normal control values. These design ideas help an operator to make proper and quick judgment based on accurate information."

Mr. Nakada said: "The CCR was designed considering actual operation and the traffic line so that the operators can work without feeling any stress. The DCS operation desk with enough leg space is another key factor contributing to improved operability."

Nippon Kodoshi expects that benefits from higher monitoring and control efficiency achieved at the Yonago Plant will contribute to not only reducing operators' workload and improving production efficiency and quality but also creating a "work place for acting innovatively" where ingenious ideas for the future are born.

Mr. Ojima said: "We are hoping to create an operating environment where an operator not only promptly responds to what is happening on the plant floor but also notices any signs of problems at an early stage."

Mr. Yamamura said: "I expect Azbil to continually provide strong support, from efficiency improvement on the plant floor by maintaining field instruments and systems to a proposal of a future vision."

Nippon Kodoshi Corporation Yonago Plant



Location

220-1 Nihongi, Yonago, Tottori Prefecture

Business scor

Manufacture and sale of the separators for capacitors such as aluminum electrolytic capacitors and conductive polymer solid capacitors; the separators for batteries such as alkaline batteries, lithium-ion batteries, and nickel hydride batteries.



Mr. Yasuo Yamamura Director General Manager Production Division

Mr. Hitoshi Ojima General Manager Production Department



Mr. Masaki Odagiri
Manager
Production Technical Section
Production Department

Mr. Jun Komatsu Supervisor Production Technical Section Production Department



Mr. Yukiharu Nakada Production Technical Section Production Department

glossary

*1 ▶ Separator (Insulating paper)

Ultrasmall, extremely thin paper component used to separate the anode (+) from the cathode (-) of the capacitor or battery and regulate the electric current.

***2** ▶ DCS (Distributed control system)

A system that monitors and controls the manufacturing process or production facilities in plants and factories. To achieve even distribution of load, the DCS distributes the functions of each device over a network, resulting in safety and excellent maintainability.



Yamatake Memorial opened to present the history of Azbil Corporation, including the founder's aspiration, past products, and future activities

Azbil Corporation opened the Yamatake Memorial on the premises of its Fujisawa Technology Center in Fujisawa, Kanagawa, in January 2013 to exhibit the history and past products of Azbil from its foundation in 1906 to the present day. The Yamatake Memorial presents the changes in automation (automatic control) in Japan and the history and achievements of Azbil that has led the automation field in Japan for more than 100 years and contributed to people's daily lives. The memorial was established as a place to introduce the azbil Group's activities and philosophy to many stakeholders.

Exhibition space to present Azbil's achievements of more than 100 years since its foundation

zbil marked its 100th anniversary in 2006 when it formulated a new ■group philosophy, "human-centered automation," and created a group symbol, "azbil," to represent this philosophy. In April 2012, "Yamatake," the corporate name since its foundation in 1906, was changed to Azbil Corporation for a fresh start. On that occasion, an inhouse project was started so that the name "Yamatake" would prevail and its spirit would be handed down. This became the project to open the "Yamatake Memorial" to present the major events and achievements throughout the more than 100-year history of Azbil, with the spirit of "温故知新 (Onkochishin)," a proverb that means "Visiting the old, learning the new."

Azbil published "100 Years of Yamatake" on the occasion of its 100th anniversary. The completed book was distributed to customers for a better understanding of Azbil. The Yamatake Memorial, on the other hand, is positioned as a place for customers, partners, investors, and students to learn about the history of automation (automatic control) in Japan and the achievements of Azbil that has contrib-



This exhibits the history of building automation. The products shown, which supported modern buildings and were used in skyscrapers and buildings that operate around the clock, are displayed along side the SAVIC2000, our main product in the latter half of the 1980's.

uted to people's daily lives through automation of Japanese industries and buildings.

The Yamatake Memorial project was started by those who were involved in the compilation of "100 Years of Yamatake" and key persons thoroughly familiar with the company's history. Also around this time it was decided to build a new model house for conducting experiments of the company's Kikubari residential central air-conditioning system in a different location on the premises of the Fujisawa Technology Center. There-

fore, the old model house was renovated for use as the Yamatake Memorial. The project members considered and discussed the layout of the exhibition rooms and the contents of the exhibits.

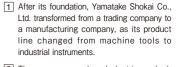
Exhibition rooms where visitors can follow and learn the history of industrial and building automation in chronological order

he Yamatake Memorial was opened on January 17, 2013. It has 8 exhibition rooms covering a total floor area of 200 square meters (2,153 square feet). Each room fea-









The company produced electric cookedrice containers and foot warmers for home use to protect the jobs of employees, and successfully overcame the difficult time after World War II when jobs were scarce.

The section for industrial automation features the change from pneumatic to electric and from analog to digital instrumentation, and the development of distributed control systems. The TDCS2000 plant control system is on display.

This section explains Azbil's future activities of building a new world with customers by combining the know-how and technologies of the BA, AA, and LA businesses. Digital tools are made available for easy understanding of the exhibit contents.

tures the products that played a major role in their time together with explanatory panels. By following the specified route in the memorial, visitors will learn the history of Azbil that has developed its philosophy from "Freeing people from drudgery" to "Savemation," and further to "human-centered automation," along with the history of industrial and building automation.

The first exhibition room on the route is for the exhibits regarding the founder, Takehiko Yamaguchi. When he graduated from the Tokyo School of Mechanics (Tokyo Institute of Technology at present), he became acquainted with Korekiyo Takahashi who later became the Japanese Prime Minister. On referral from Korekiyo Takahashi, Takehiko received support from Zenjiro Yasuda, the founder of Yasuda Conglomerate, and visited factories in Europe and the U.S. to learn the technologies of advanced countries. After his return to Japan, he founded Yamatake Shokai Co., Ltd., the roots of Azbil, in 1906 to realize his dream of becoming a successful entrepreneur. The episode of how Takehiko imported machine tools from Europe when he started the business is presented in this room together with the passport he used to go abroad.

Following the route further, you will see a series of exhibits of the time when Azbil transformed from a trading company of machine tools and other instruments to a domestic manufacturer, the time when the company started anew in the difficult period after the Pacific War, and then grew into a comprehensive automation manufacturer in the industrial and building fields, benefiting from the rapid growth of the Japanese economy and based on the alliance and collaboration with Honeywell Inc. (Honeywell International Inc. at present). The route continues further on to the recent years when Azbil expanded to the Life Automation field and strengthened global operations, and eventually to the company's future activities.

The group of products, exhibited in the order of the above history, include industrial instruments made before the Pacific War, an electric cookedrice container and electric foot warmer manufactured right after the war, various analog panel instruments popularly used during Japan's higheconomic-growth period; as well as the TDCS2000, a plant control system, the EOS enhanced operator station, and the SAVIC2000, a building air-conditioner control system, which came after the start of the digital age. This

assembly of valuable materials enables visitors to learn the history of Building Automation (BA), Advanced Automation (AA), and Life Automation (LA) with reality.

Azbil will make use of its solid technological capabilities, backed by its achievements throughout its history of more than 100 years, for future business development

hus, the Yamatake Memorial hopes to make the "azbil" brand known to many stakeholders by presenting the achievements that have supported each industry from the past to the present and the activities of the azbil Group for the future, under the keyword of automation. For customers who are already using azbil products and services in the respective areas of the BA, AA, and LA businesses, the memorial helps them to understand that the azbil Group is capable of providing comprehensive solutions on a one-stop shop basis and across businesses lines. Based on its achievements of more than 100 years and the solid technological capabilities that have been handed down from Yamatake to Azbil, the azbil Group will continue to solve

problems together with customers at their sites to provide value for the next 100 years.

The former model house for conducting experiments of the Kikubari central air-conditioning system was renewed and opened as the Yamatake Memorial in January 2013.





Chiller Plant Energy-Saving Solutions

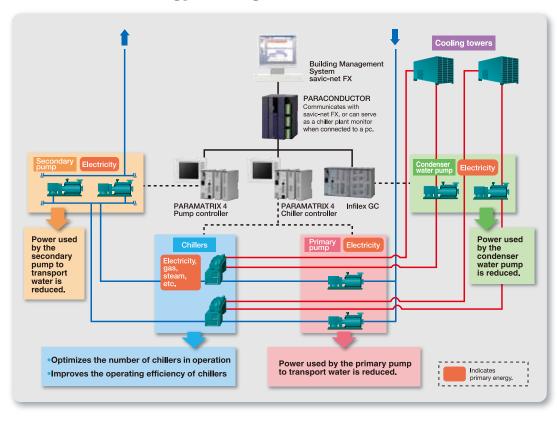
By means of precise control of chiller equipment in offices and plants, it is possible to cut peak period use of electricity and achieve energy-efficient operation.

The amount of energy used for air conditioning accounts for over 30 percent of total energy consumption in office buildings, leaving significant room for reduction.

Our chiller plant energy-saving solu-

tions offer a wide range of options for saving energy, including selective equipment replacement without large investment, and total facility replacement along with the introduction of high-efficiency equipment.

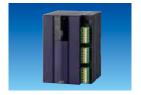
Overview of energy-saving control





PARAMATRIX 4

Controls the number of operating chillers and handles pressure control. Capable of a variety of energy-saving control functions.



PARACONDUCTOR

Provides integrated management of connected chiller controllers. Makes the status of chillers, the amount of energy consumption, and the energy efficiency of control easy to grasp, and provides optimal control.



Yamatake Corporation changed its name to Azbil Corporation on April 1, 2012.

- $\bullet \ \mathsf{Azbil} \ \mathsf{Corporation} \ \bullet \ \mathsf{Azbil} \ \mathsf{Trading} \ \mathsf{Co., Ltd.}$
- · Azbil Yamatake Friendly Co., Ltd.
- Azbil Care & Support Co., Ltd. Azbil SecurityFriday Co., Ltd.
- Azbil Kimmon Co., Ltd.
- Azbil Kvoto Co., Ltd.
 Azbil TA Co., Ltd.

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- Azbil Control Instruments (Dalian) Co., Ltd.
- Azbil Information Technology Center (Dalian) Co., Ltd. Yamatake Environmental Control Technology (Beijing) Co., Ltd.
- Beijing YTYH Intelli-Technology Co., Ltd.
- Azbil Control Solutions (Shanghai) Co., Ltd.
 Shanghai Azbil Automation Co., Ltd.
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