

## **Consolidated Financial Results**

for the First Quarter of Fiscal Year 2012 ending March 31, 2013

### **Azbil Corporation**

g-in

\* Segment names are abbreviated as follows,

BA: Building Automation
AA: Advanced Automation
LA: Life Automation

\* Figures are rounded off.

\* From FY2012, some of the businesses that have been categorized into "Other" (the importing, buying-in and marketing of inspection and measurement equipment, etc.) are categorized into "AA".

Current plans, targets, etc. discussed in this document that are not based on historical fact are projections of future performance. They are based on management's assumptions, intent, and expectations in light of the information currently available to it, and therefore these statements are not guarantees of future performance. Due to various factors, actual results may differ from these projections.

## **Executive Summary**



### ■ Achievements of the 1st quarter (Detailed information P.3~)

Orders received Net sales Operating income (0.9) billion yen **Ordinary income Net income** 

71.3 billion yen 47.2 billion yen (1.0) billion yen (1.0) billion yen

[ Down 14.6 billion yen (17.0%) on the same period last year ]

[ Up 2.6 billion yen (5.8%) on the same period last year ]

\*Operating loss of 0.6 billion yen was recorded for the same period last year

\*Ordinary loss of 0.5 billion yen was recorded for the same period last year

\*Net loss of 0.5 billion yen was recorded for the same period last year

**Orders received** 

In the BA business, orders were placed for large-scale service projects (mainly market testing) that stretch over several years and the total value of these multi-year contracts was recorded as a lump sum for accounting purposes in the same period last year. Owing to this exceptional circumstance, orders totaled 71.3 billion yen, down 17.0% on the same period last year.

**Net sales** 

There was a slight fall in sales for the AA business, but this was more than offset by increased sales both for the BA business – which saw an increase in large-scale projects for new buildings and in energysaving refurbishment projects for existing buildings – and for the LA business. As a result, net sales were 47.2 billion yen, up 5.8% on the same period last year.

**Operating income** 

While it is true that increased price competition for new building projects impacted profits, increased sales improved segment loss for the BA business. However, because of a fall in the selling price of water meters, the LA business recorded lower profits despite increased sales. The AA business suffered lower sales and thus profits fell. As a result, there was an operating loss of 0.9 billion yen (operating loss for the same period last year was 0.6 billion yen).

### Forecasts of the 1st half and full year (Detailed information P.10)

**Forecast** 

The forecasts published on May 8, 2012 for the financial results in the first half and the full year remain unchanged.

### **Consolidated Financial Results**



#### Billions of yen

|   |        |        |        |        |        |        |        |        |        | Dillio  | iis oi yeii |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|-------------|
|   |        | FY2    | 010    |        |        | FY2    | 011    | FY2012 |        |         |             |
|   | 1Q     | 2Q     | 3Q     | 4Q     | 1Q     | 2Q     | 3Q     | 4Q     | 1Q     | Year o  | n Year      |
|   |        |        |        |        | (A)    |        |        |        | (B)    | (B)-(A) | % Change    |
| Orders received                                   | 69.0   | 54.2   | 47.4   | 46.8   | 85.9   | 52.6   | 46.3   | 49.1   | 71.3   | (14.6)  | (17.0)%     |
| Net sales   | 44.8   | 54.5   | 52.3   | 67.6   | 44.6   | 58.6   | 51.6   | 68.7   | 47.2   | 2.6     | 5.8 %       |
| Gross profit                                      | 15.4   | 20.0   | 18.8   | 25.5   | 15.3   | 21.7   | 18.6   | 25.2   | 15.1   | (0.2)   | (1.5)%      |
| Gross profit margin                               | 34.4 % | 36.7 % | 36.0 % | 37.7 % | 34.4 % | 36.9 % | 36.1 % | 36.7 % | 32.0 % | (2.4)   |             |
| Operating income                                  | (0.1)  | 3.9    | 2.5    | 8.7    | (0.6)  | 5.4    | 1.8    | 7.8    | (0.9)  | (0.3)   | -           |
| Operating margin                                  | (0.3)% | 7.2 %  | 4.7 %  | 12.8 % | (1.5)% | 9.1 %  | 3.5 %  | 11.4 % | (2.0)% | (0.5)   |             |
| Ordinary income                                   | (0.2)  | 3.8    | 2.4    | 8.8    | (0.5)  | 5.2    | 2.0    | 8.0    | (1.0)  | (0.4)   | -           |
| Income before income taxes and minority interests | (0.7)  | 3.5    | 2.3    | 8.7    | (0.5)  | 5.1    | 1.9    | 8.4    | (1.1)  | (0.6)   | -           |
| Net income  | (0.6)  | 1.9    | 1.2    | 5.4    | (0.5)  | 3.0    | 0.8    | 5.3    | (1.0)  | (0.4)   | -           |

### [ Effects of seasonality reporting]

Sales for the azbil Group tend to be concentrated in the second quarter and fourth quarter accounting periods, while fixed costs are generated constantly. This means that profits in the first quarter and third quarter accounting periods are typically lower than those in the other two quarters. For historical data on sales and profits for each quarter over the past 3 years, refer to page 11.

# **Performance by Segment**



#### Billions of yen

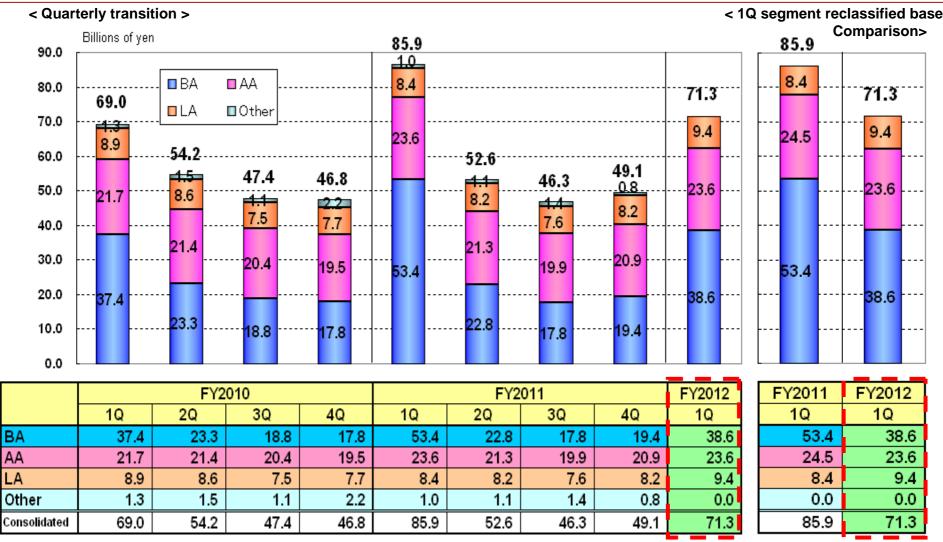
|             | Billions of y     |        |      |        |        |            |                                       |        |        |            |        | iis oi yeii                |          |
|-------------|-------------------|--------|------|--------|--------|------------|---------------------------------------|--------|--------|------------|--------|----------------------------|----------|
|             |                   |        | FY2  | 010    |        |            |                                       | FY2011 |        |            |        | FY2012                     |          |
|             |                   | 1Q     | 2Q   | ЗQ     | 4Q     | <b>1</b> Q | 1Q<br>Segment<br>reclassified<br>base | 2Q     | 3Q     | <b>4</b> Q | 1Q     | Year o<br>Segment ro<br>ba |          |
|             |                   |        |      |        |        |            | (A)                                   |        |        |            | (B)    | (B)-(A)                    | % Change |
| BA          | Orders received   | 37.4   | 23.3 | 18.8   | 17.8   | 53.4       | 53.4                                  | 22.8   | 17.8   | 19.4       | 38.6   | (14.8)                     | (27.7)%  |
|             | Net sales         | 18.7   | 23.5 | 24.8   | 35.2   | 17.8       | 17.8                                  | 26.6   | 23.5   | 36.0       | 20.0   | 2.2                        | 12.1%    |
|             | Segment profit    | 0.2    | 2.3  | 2.6    | 6.6    | (0.9)      | (0.9)                                 | 3.2    | 1.6    | 6.5        | (0.6)  | 0.3                        | -        |
|             | %                 | 1.0%   | 9.9% | 10.5%  | 18.9%  | (5.0)%     | (5.0)%                                | 12.0%  | 6.6%   | 18.0%      | (3.0)% | 2.0                        |          |
| AA          | Orders received   | 21.7   | 21.4 | 20.4   | 19.5   | 23.6       | 24.5                                  | 21.3   | 19.9   | 20.9       | 23.6   | (0.9)                      | (3.7)%   |
|             | Net sales         | 17.1   | 20.8 | 18.8   | 24.3   | 18.6       | 19.6                                  | 22.3   | 19.5   | 23.7       | 19.3   | (0.3)                      | (1.4)%   |
|             | Segment profit    | (0.2)  | 1.3  | (0.1)  | 2.2    | 0.3        | 0.3                                   | 2.1    | 0.3    | 1.4        | 0.1    | (0.2)                      | (65.3)%  |
|             | %                 | (1.3)% | 6.4% | (0.4)% | 9.1%   | 1.6%       | 1.6%                                  | 9.3%   | 1.4%   | 5.7%       | 0.6%   | (1.1)                      |          |
| LA          | Orders received   | 8.9    | 8.6  | 7.5    | 7.7    | 8.4        | 8.4                                   | 8.2    | 7.6    | 8.2        | 9.4    | 0.9                        | 11.2%    |
|             | Net sales         | 8.2    | 8.9  | 7.9    | 7.6    | 7.5        | 7.5                                   | 8.7    | 7.9    | 8.5        | 8.3    | 0.7                        | 9.9%     |
|             | Segment profit    | (0.1)  | 0.2  | (0.1)  | (0.2)  | (0.1)      | (0.1)                                 | 0.0    | (0.1)  | (0.0)      | (0.4)  | (0.4)                      | -        |
|             | %                 | (0.8)% | 2.0% | (1.5)% | (2.9)% | (1.1)%     | (1.1)%                                | 0.4%   | (0.7)% | (0.3)%     | (5.4)% | (4.3)                      |          |
| Other       | Orders received   | 1.3    | 1.5  | 1.1    | 2.2    | 1.0        | 0.0                                   | 1.1    | 1.4    | 0.8        | 0.0    | (0.0)                      | (0.7)%   |
|             | Net sales         | 1.2    | 1.8  | 1.1    | 1.1    | 1.0        | 0.0                                   | 1.5    | 1.1    | 1.3        | 0.0    | 0.0                        | 0.1%     |
|             | Segment profit    | (0.0)  | 0.1  | 0.0    | 0.0    | 0.0        | 0.0                                   | 0.1    | 0.1    | 0.0        | 0.0    | 0.0                        | 56.1%    |
|             | %                 | (0.6)% | 4.6% | 3.9%   | 2.6%   | 2.0%       | 18.0%                                 | 4.6%   | 4.7%   | 0.3%       | 28.1%  | 10.1                       |          |
| Consolidate | d Orders received | 69.0   | 54.2 | 47.4   | 46.8   | 85.9       | 85.9                                  | 52.6   | 46.3   | 49.1       | 71.3   | (14.6)                     | (17.0)%  |
|             | Net sales         | 44.8   | 54.5 | 52.3   | 67.6   | 44.6       | 44.6                                  | 58.6   | 51.6   | 68.7       | 47.2   | 2.6                        | 5.8%     |
|             | Operating income  | (0.1)  | 3.9  | 2.5    | 8.7    | (0.6)      | (0.6)                                 | 5.4    | 1.8    | 7.8        | (0.9)  | (0.3)                      | -        |
|             | Operating margin  | (0.3)% | 7.2% | 4.7%   | 12.8%  | (1.5)%     | (1.5)%                                | 9.1%   | 3.5%   | 11.4%      | (2.0)% | (0.5)                      |          |

<sup>\*</sup> Each segment amounts include internal transactions between business segments.

<sup>\*</sup> From FY2012, some of the business that have been categorized into "Other" are categorized into "AA".

# [Reference] Orders Received by Segment azbil



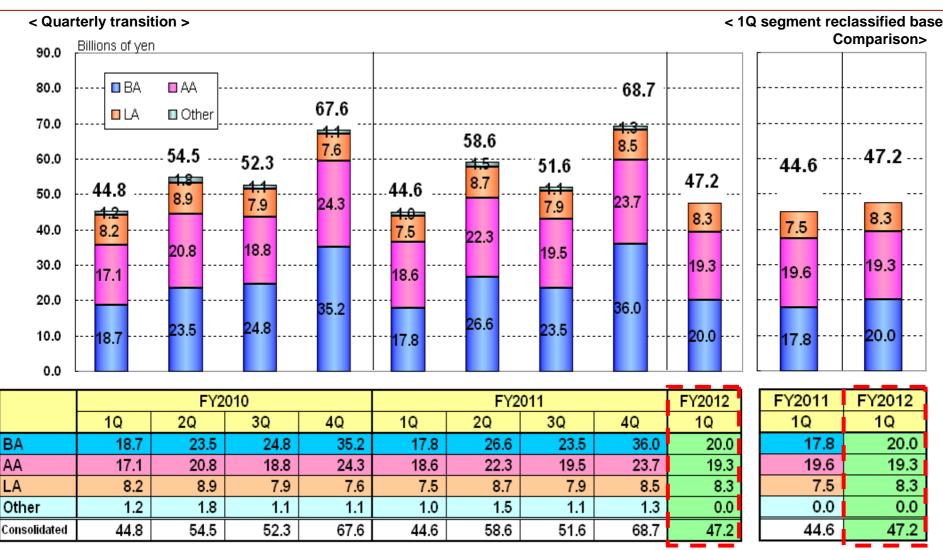


<sup>\*</sup> Each segment amounts include internal transactions between business segments.

<sup>\*</sup> From FY2012, some of the business that have been categorized into "Other" are categorized into "AA". For the 1Q Segment Comparison (above right), segment data for the first quarter of the previous consolidated cumulative period have been reclassified to take account of the reportable segment divisions newly adopted from the first quarter of the current consolidated cumulative period so as to enable direct comparison.

## [Reference] Sales by Segment

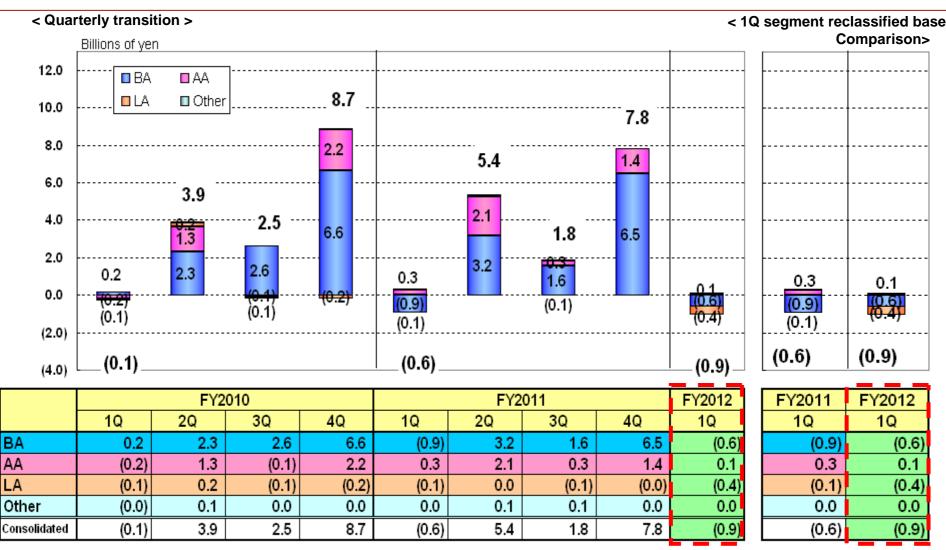




<sup>\*</sup> Each segment amounts include internal transactions between business segments.

<sup>\*</sup> From FY2012, some of the business that have been categorized into "Other" are categorized into "AA". For the 1Q Segment Comparison (above right), segment data for the first quarter of the previous consolidated cumulative period have been reclassified to take account of the reportable segment divisions newly adopted from the first quarter of the current consolidated cumulative period so as to enable direct comparison.

# [Reference] Operating Income by Segmentazbil



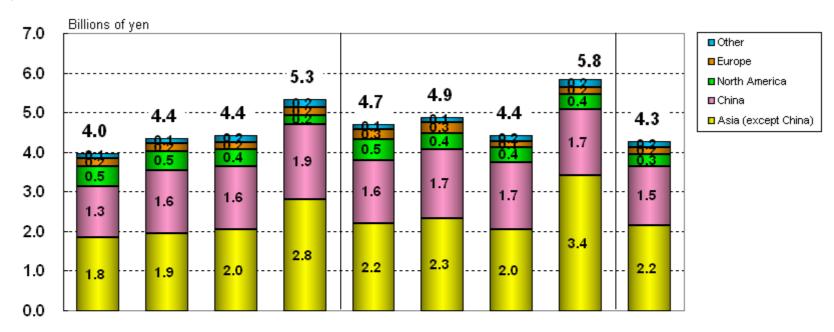
<sup>\*</sup> Each segment amounts include internal transactions between business segments.

<sup>\*</sup> From FY2012, some of the business that have been categorized into "Other" are categorized into "AA". For the 1Q Segment Comparison (above right), segment data for the first quarter of the previous consolidated cumulative period have been reclassified to take account of the reportable segment divisions newly adopted from the first quarter of the current consolidated cumulative period so as to enable direct comparison.

### **Overseas Sales**



#### < Quarterly transition >



|                     | FY2010 |     |     |     |     | FY2 | 011 | FY2012 |     |         |          |
|---------------------|--------|-----|-----|-----|-----|-----|-----|--------|-----|---------|----------|
|                     | 1Q     | 2Q  | 3Q  | 4Q  | 1Q  | 2Q  | 3Q  | 4Q     | 1Q  | Year o  | n Year   |
|                     | 13     | 3   | 3   | y   | (A) | 3   |     | 70     | (B) | (B)-(A) | % Change |
| Asia (except China) | 1.8    | 1.9 | 2.0 | 2.8 | 2.2 | 2.3 | 2.0 | 3.4    | 2.2 | (0.0)   | (1.8)%   |
| China               | 1.3    | 1.6 | 1.6 | 1.9 | 1.6 | 1.7 | 1.7 | 1.7    | 1.5 | (0.1)   | (6.9)%   |
| North America       | 0.5    | 0.5 | 0.4 | 0.2 | 0.5 | 0.4 | 0.4 | 0.4    | 0.3 | (0.2)   | (42.6)%  |
| Europe              | 0.2    | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 | 0.1 | 0.2    | 0.2 | (0.1)   | (28.8)%  |
| Other               | 0.1    | 0.1 | 0.2 | 0.2 | 0.1 | 0.1 | 0.2 | 0.2    | 0.2 | 0.0     | 10.7 %   |
| Total               | 4.0    | 4.4 | 4.4 | 5.3 | 4.7 | 4.9 | 4.4 | 5.8    | 4.3 | (0.4)   | (9.2)%   |

<sup>\*</sup> Overseas sales figures include only the sales of overseas affiliates and direct exports; indirect exports are excluded.

<sup>\*</sup> The accounting year used by overseas affiliates mainly ends on December 31.

## **Consolidated Balance Sheets**



|    |  |       |          |        |         |         |    |   |       |       |        | Bill    | lions of yen |
|----|--|-------|----------|--------|---------|---------|----|---|-------|-------|--------|---------|--------------|
|    |  | FY2   | 2011     | FY2012 | Diffe   | rence   |    |   | FY2   | 011   | FY2012 | Differ  |              |
|    |  | 1Q    | 4Q       | 1Q     |         |         |    |   | 1Q    | 4Q    | 1Q     |         |              |
|    |  | (A)   | (B)      | (C)    | (C)-(A) | (C)-(B) |    |   | (A)   | (B)   | (C)    | (C)-(A) | (C)-(B)      |
| Cı | urrent assets                          | 154.3 | 173.0    | 161.6  | 7.3     | (11.4)  | Li | abilities   | 77.9  | 88.4  | 79.3   | 1.4     | (9.1)        |
|    | Cash & deposits                        | 47.4  | 45.1     | 45.5   | (1.9)   | 0.5     |    | Current liabilities                                   | 57.2  | 69.3  | 60.4   | 3.2     | (8.9)        |
|    | Notes & accounts<br>receivable - trade | 63.8  | 85.5     | 71.7   | 8.0     | (13.8)  |    | Notes & accounts<br>payable - trade                   | 31.9  | 37.2  | 33.4   | 1.5     | (3.8)        |
|    | Inventories                            | 17.1  | 16.1     | 18.2   | 1.0     | 2.0     |    | Short-term loans &<br>Bonds                           | 5.6   | 5.5   | 5.5    | (0.1)   | (0.0)        |
|    | Other                                  | 26.0  | 26.2     | 26.2   | 0.2     | (0.1)   |    | Other   | 19.8  | 26.6  | 21.5   | 1.7     | (5.1)        |
|    | oncurrent assets                       | 52.4  | 50.5     | 49.4   | (3.0)   | (1.1)   |    | Noncurrent liabilities                                | 20.7  | 19.1  | 19.0   | (1.7)   | (0.1)        |
|    | Property, plant & equipment            | 25.2  | 24.1     | 23.8   | (1.4)   | (0.3)   |    | Long-term loans                                       | 6.1   | 4.7   | 4.7    | (1.5)   | (0.0)        |
|    | Intangible assets                      | 5.4   | 4.4      | 4.8    | (0.5)   | 0.4     |    | Other   | 14.6  | 14.4  | 14.3   | (0.3)   | (0.1)        |
|    | Investments & other assets             | 21.8  | 21.9     | 20.7   | (1.1)   | (1.2)   |    |   |       |       |        |         |              |
|    |  | [     | <u> </u> |        |         |         | N  | et assets   | 128.8 | 135.1 | 131.7  | 2.9     | (3.4)        |
|    | 1                                      | 1     | 1        |        |         |         |    | Shareholders' equity                                  | 125.9 | 132.6 | 129.3  | 3.4     | (3.4)        |
| '  | 1                                      | 1     | 1        |        |         |         |    | Capital stock   | 10.5  | 10.5  | 10.5   | _       | _            |
| '  | 1                                      | 1     | 1        |        |         |         |    | Capital surplus                                       | 17.2  | 17.2  | 17.2   | _       | _            |
| '  | 1                                      | 1     | 1        |        |         |         |    | Retained earnings                                     | 100.8 | 107.5 | 104.2  | 3.4     | (3.4)        |
| '  | 1                                      | 1     | 1        |        |         |         |    | Treasury stock  | (2.6) | (2.6) | (2.6)  | (0.0)   | (0.0)        |
| '  | 1                                      | 1     | 1        |        |         |         |    | Total accumulated other comprehensive income          | 1.2   | 0.9   | 0.6    | (0.5)   | (0.3)        |
| Ľ  |  | '     |          |        |         |         |    | Subscription rights to<br>shares & Minority interests | 1.8   | 1.5   | 1.8    | 0.0     | 0.2          |
|    | Total assets                           | 206.7 | 223.5    | 211.0  | 4.3     | (12.5)  | То | otal liabilities & net assets                         | 206.7 | 223.5 | 211.0  | 4.3     | (12.5)       |

### First Half & Full Year Forecast



Billions of ven

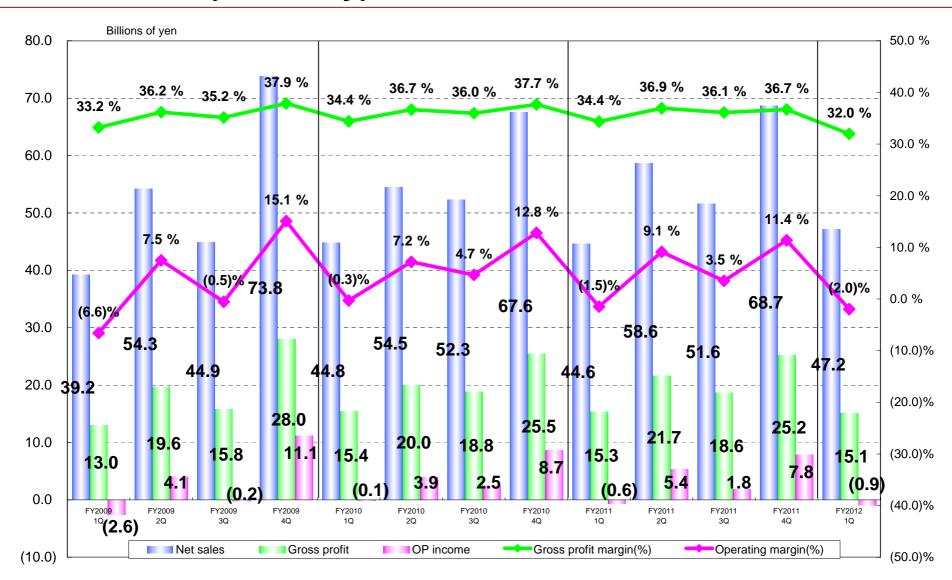
- Consolidated financial results for the first quarter of the current consolidated cumulative period were broadly in line with the initial plan. Consequently, no changes will be made to the forecasts previously published on May 8, 2012 for the first half and the full year.
- While the business environment will remain uncertain, the azbil Group will work toward the steady realization of measures designed to ensure profits, aiming to achieve its earnings forecast. At the same time, pursuing business growth from a medium- to longterm perspective, we will vigorously deploy technology/product-based solutions, and implement global initiatives aimed at expansion into new regions and a qualitative change of focus.

|                  |        | FY2011 |               |           |  |  |  |  |  |  |  |  |
|------------------|--------|--------|---------------|-----------|--|--|--|--|--|--|--|--|
|                  | 1Q     | 2Q     | 1H            | Full year |  |  |  |  |  |  |  |  |
|                  | Actual | Actual | Actual<br>(A) | Actual    |  |  |  |  |  |  |  |  |
| Net Sales        | 44.6   | 58.6   | 103.3         | 223.5     |  |  |  |  |  |  |  |  |
| Operating income | (0.6)  | 5.4    | 4.7           | 14.3      |  |  |  |  |  |  |  |  |
| Ordinary income  | (0.5)  | 5.2    | 4.7           | 14.6      |  |  |  |  |  |  |  |  |
| Net income       | (0.5)  | 3.0    | 2.4           | 8.5       |  |  |  |  |  |  |  |  |

| FY2012 |        |       |             |         |           |  |  |  |  |  |
|--------|--------|-------|-------------|---------|-----------|--|--|--|--|--|
| 1Q     | 2Q     | 1H    |             |         | Full year |  |  |  |  |  |
| Actual | Actual | Fore  | ecast (2012 | .5.8)   | Forecast  |  |  |  |  |  |
|        |        | (B)   | (2012.5.8)  |         |           |  |  |  |  |  |
| 47.2   |        | 106.0 | 2.7         | 2.7%    | 230.0     |  |  |  |  |  |
| (0.9)  |        | 3.5   | (1.2)       | (25.6)% | 15.0      |  |  |  |  |  |
| (1.0)  |        | 3.3   | (1.4)       | (29.3)% | 14.8      |  |  |  |  |  |
| (1.0)  | _      | 1.6   | (0.8)       | (34.6)% | 9.0       |  |  |  |  |  |

### [Reference] Net Sales, Profit, and Profit Margin (Quarterly)





Net Sales for the azbil Group tend to be concentrated in the second quarter and fourth quarter accounting periods, while fixed costs are generated constantly. This means that profits in the first quarter and third quarter accounting periods are typically lower than those in the other two quarters. © 2012 Azbil Corporation All Rights Reserved.



# azbil Group Philosophy

To realize safety, comfort, and fulfillment in people's lives and contribute to global environmental preservation through "human-

