

Consolidated Financial Results

For the Third Quarter of Fiscal Year 2012 ending March 31, 2013 (April 1, 2012 to December 31, 2012)



February 5, 2013
Azbil Corporation

Note:

- * Segment names are abbreviated as follows:
 - BA: Building Automation AA: Advanced Automation
 - LA: Life Automation
- * Figures are rounded off.
- * From FY2012, some of the business that have been categorized into "Other" (the importing, buying-in and marketing of inspection and measurement equipment, etc.) are categorized into "AA". In this material the figures for the same period of the previous year have been reclassified to take account of the new segment divisions so as to enable direct comparison. This makes it possible to trace trends.
- * These projections are based on management's assumptions, intent and expectations in light of the information currently available to it, and therefore these statements are not guarantees of future performance. Due to various factors, actual results may differ from those discussed in this document.

Executive Summary



[FY2012 3rd Quarter Financial Results(Cumulative)]

Orders received 174.5 billion yen [down 10.4 billion yen (5.6%) compared to the same period last year]

Net sales 157.0 billion yen [up 2.2 billion yen (1.4%) compared to the same period last year]

Operating income 5.3 billion yen [down 1.2 billion yen (18.4%) compared to the same period last year]

Orders received

Orders were 174.5 billion yen, down 5.6% on the same period last year. It mainly came from transitory factors* for the BA business included in last year's figures.

* In the BA business, orders were placed for large-scale service projects (mainly market testing) that stretch over several years and the total value of these multi-year contracts was recorded as a lump sum for accounting purposes in the same period last year.

Net sales

The AA business saw a slight fall in revenue as a result of sluggish demand among equipment manufacturers; however, sales grew for the BA business and the LA business. Sales increased by 1.4% on the same period last year, to 157.0 billion yen.

Operating income

Although the BA business saw an improvement in the third quarter, profits for the segment decreased because of the severe business conditions in the first half. The AA business also saw a fall in revenue. Additionally, prior investment was made to expand the LA business. Overall, operating income was 5.3 billion yen, down by 1.2 billion yen compared to the same period last year.

Plan

The business plan for fiscal year 2012 remains as published on November 1, 2012.

[Effects of seasonality]

Sales for the azbil Group tend to be concentrated in the second quarter and fourth quarter accounting periods, while fixed costs are generated constantly. This means that profits in the first quarter and third quarter accounting periods are typically lower than those in the other two quarters. For historical data on sales and profits for each quarter over the past 3 years, refer to page 13.

Consolidated Financial Results



<Cumulative>

Billions of yen

| | | | | Dillions of yen |
|---|--------|--------|---------|-----------------|
| | FY2011 | | FY2012 | |
| | 3Q | 3Q | Diffe | rence |
| | (A) | (B) | (B)-(A) | % Change |
| Orders received | 184.8 | 174.5 | (10.4) | (5.6)% |
| Net sales | 154.8 | 157.0 | +2.2 | +1.4% |
| Gross profit | 55.6 | 53.0 | (2.6) | (4.7)% |
| Gross profit margin | 35.9 % | 33.8 % | (2.2) | |
| Operating income | 6.5 | 5.3 | (1.2) | (18.4)% |
| Operating margin | 4.2 % | 3.4 % | (0.8) | |
| Ordinary income | 6.6 | 5.8 | (0.9) | (13.3)% |
| Income before income taxes and minority interests | 6.4 | 5.8 | (0.6) | (9.4)% |
| Net income | 3.2 | 2.6 | (0.6) | (20.0)% |

<Quarterly>

| | | FY2 | 011 | | FY2012 | | | | |
|---|--------|--------|--------|--------|--------|--------|--------|---------|----------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | Diffe | rence |
| | | | (A) | | | | (B) | (B)-(A) | % Change |
| Orders received | 85.9 | 52.6 | 46.3 | 49.1 | 71.3 | 55.5 | 47.7 | +1.4 | +3.0% |
| Net sales | 44.6 | 58.6 | 51.6 | 68.7 | 47.2 | 57.6 | 52.3 | +0.7 | +1.3% |
| Gross profit | 15.3 | 21.7 | 18.6 | 25.2 | 15.1 | 20.0 | 17.9 | (0.7) | (3.9)% |
| Gross profit margin | 34.4 % | 36.9 % | 36.1 % | 36.7 % | 32.0 % | 34.7 % | 34.3 % | (1.8) | |
| Operating income | (0.6) | 5.4 | 1.8 | 7.8 | (0.9) | 4.5 | 1.8 | (0.0) | (2.2)% |
| Operating margin | (1.5)% | 9.1 % | 3.5 % | 11.4 % | (2.0)% | 7.8 % | 3.4 % | (0.1) | |
| Ordinary income | (0.5) | 5.2 | 2.0 | 8.0 | (1.0) | 4.3 | 2.4 | +0.5 | +24.5% |
| Income before income taxes and minority interests | (0.5) | 5.1 | 1.9 | 8.4 | (1.1) | 4.2 | 2.7 | +0.8 | +40.9% |
| Net income | (0.5) | 3.0 | 8.0 | 5.3 | (1.0) | 2.5 | 1.1 | +0.3 | +40.7% |



<Cumulative>

| | | FY2011 | | FY2012 | |
|--------------|------------------|--------|--------|---------|----------|
| | | 3 Q | 3 Q | Diffe | rence |
| | | (A) | (B) | (B)-(A) | % Change |
| ВА | Orders received | 93.9 | 83.9 | (10.0) | (10.7)% |
| | Sales | 67.9 | 69.8 | +1.9 | +2.8% |
| | Segment profit | 3.8 | 3.4 | (0.5) | (12.0)% |
| | % | 5.7% | 4.8% | (0.8) | |
| AA | Orders received | 68.2 | 65.4 | (2.8) | (4.1)% |
| | Sales | 63.9 | 62.3 | (1.6) | (2.4)% |
| | Segment profit | 2.8 | 2.2 | (0.6) | (21.3)% |
| | % | 4.4% | 3.5% | (0.8) | |
| LA | Orders received | 24.2 | 26.2 | +2.0 | +8.2% |
| | Sales | 24.1 | 25.8 | +1.8 | +7.3% |
| | Segment profit | (0.1) | (0.3) | (0.2) | - |
| | % | (0.4)% | (1.0)% | (0.6) | |
| Other | Orders received | 0.1 | 0.1 | (0.0) | (16.3)% |
| | Sales | 0.1 | 0.1 | (0.0) | (15.1)% |
| | Segment profit | (0.0) | 0.0 | +0.0 | - |
| | % | (8.3)% | 14.7% | +23.1 | |
| Consolidated | Orders received | 184.8 | 174.5 | (10.4) | (5.6)% |
| | Net sales | 154.8 | 157.0 | +2.2 | +1.4% |
| | Operating income | 6.5 | 5.3 | (1.2) | (18.4)% |
| | Operating margin | 4.2% | 3.4% | (0.8) | |

^{*} Each segment amounts include internal transactions between business segments.

^{*} The figures for FY2011 have been reclassified to take account of the new segment divisions.

Orders Received, Sales & Segment Profit(Operating Income)



<Quarterly>

| | _ | | FY2 | 011 | | | | FY2012 | | |
|--------------|------------------|--------|--------|---------|--------|----------------|-------|---------|---------|----------|
| | | 1 Q | 2 Q | 3 Q | 4 Q | 1 Q | 2 Q | 3 Q | Diffe | rence |
| | | | | (A) | | | | (B) | (B)-(A) | % Change |
| ВА | Orders received | 53.4 | 22.8 | 17.8 | 19.4 | 38.6 | 25.3 | 20.0 | +2.2 | +12.6% |
| | Sales | 17.8 | 26.6 | 23.5 | 36.0 | 20.0 | 25.4 | 24.5 | +1.0 | +4.1% |
| | Segment profit | (0.9) | 3.2 | 1.6 | 6.5 | (0.6) | 2.3 | 1.7 | +0.1 | +5.6% |
| | % | (5.0)% | 12.0% | 6.6% | 18.0% | (3.0)% | 9.2% | 6.7% | +0.1 | |
| AA | Orders received | 24.5 | 22.3 | 21.4 | 21.7 | 23.6 | 21.6 | 20.1 | (1.2) | (5.8)% |
| | Sales | 19.6 | 23.8 | 20.5 | 25.0 | 19.3 | 23.3 | 19.7 | (8.0) | (3.8)% |
| | Segment profit | 0.3 | 2.1 | 0.3 | 1.4 | 0.1 | 1.8 | 0.3 | (0.1) | (22.6)% |
| | % | 1.6% | 9.0% | 1.6% | 5.5% | 0.6% | 7.9% | 1.3% | (0.3) | |
| LA | Orders received | 8.4 | 8.2 | 7.6 | 8.2 | 9.4 | 8.9 | 7.9 | +0.2 | +3.2% |
| | Sales | 7.5 | 8.7 | 7.9 | 8.5 | 8.3 | 9.3 | 8.3 | +0.4 | +5.6% |
| | Segment profit | (0.1) | 0.0 | (0.1) | (0.0) | (0.4) | 0.3 | (0.1) | (0.1) | - |
| | % | (1.1)% | 0.4% | (0.7)% | (0.3)% | <i>(5.4)</i> % | 3.3% | (1.4)% | (0.7) | |
| Other | Orders received | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | (21.2)% |
| | Sales | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (0.0) | (20.9)% |
| | Segment profit | 0.0 | (0.0) | (0.0) | (0.0) | 0.0 | 0.0 | (0.0) | +0.0 | - |
| | % | 18.0% | (0.6)% | (68.9)% | (6.9)% | 28.1% | 16.7% | (19.1)% | +49.8 | |
| Consolidated | Orders received | 85.9 | 52.6 | 46.3 | 49.1 | 71.3 | 55.5 | 47.7 | +1.4 | +3.0% |
| | Net sales | 44.6 | 58.6 | 51.6 | 68.7 | 47.2 | 57.6 | 52.3 | +0.7 | +1.3% |
| | Operating income | (0.6) | 5.4 | 1.8 | 7.8 | (0.9) | 4.5 | 1.8 | (0.0) | (2.2)% |
| | Operating margin | (1.5)% | 9.1% | 3.5% | 11.4% | (2.0)% | 7.8% | 3.4% | (0.1) | |

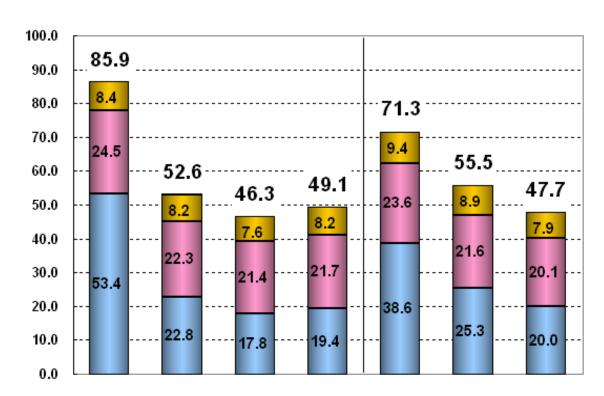
^{*} Each segment amounts include internal transactions between business segments.

^{*} The figures for FY2011 have been reclassified to take account of the new segment divisions.

[Reference] FY2011/1Q to FY2012/3Q Orders Received by Segment



<Quarterly>

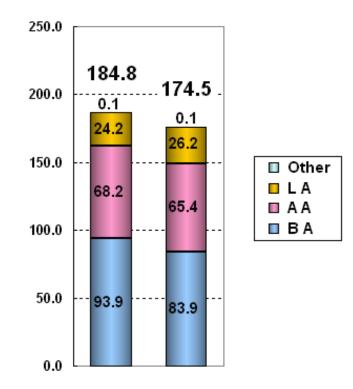


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|---|------|----|-----|
| _ | | | |

| | FY2011 | | | | | FY2012 | |
|--------------|--------|------|------|------|------|--------|------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q |
| | | | | | | | |
| ВА | 53.4 | 22.8 | 17.8 | 19.4 | 38.6 | 25.3 | 20.0 |
| AA | 24.5 | 22.3 | 21.4 | 21.7 | 23.6 | 21.6 | 20.1 |
| LA | 8.4 | 8.2 | 7.6 | 8.2 | 9.4 | 8.9 | 7.9 |
| Other | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Consolidated | 85.9 | 52.6 | 46.3 | 49.1 | 71.3 | 55.5 | 47.7 |

* Each segment amounts include internal transactions between business segments.

<Cumulative>



Billions of yen

| | FY2011 | FY2012 | | |
|--------------|--------|--------|---------|----------|
| | 3Q | 3Q | Differ | ence |
| | (A) | (B) | (B)-(A) | % Change |
| ВА | 93.9 | 83.9 | (10.0) | (10.7)% |
| AA | 68.2 | 65.4 | (2.8) | (4.1)% |
| LA | 24.2 | 26.2 | +2.0 | +8.2% |
| Other | 0.1 | 0.1 | (0.0) | (16.3)% |
| Consolidated | 184.8 | 174.5 | (10.4) | (5.6)% |

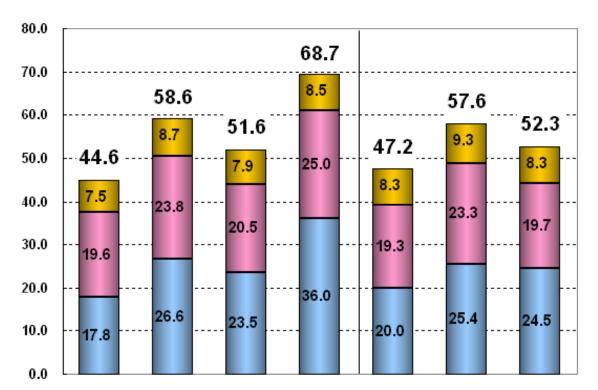
^{*} The figures for FY2011 have been reclassified to take account of the new segment divisions.

[Reference] FY2011/1Q to FY2012/3Q

Sales by Segment



<Quarterly>

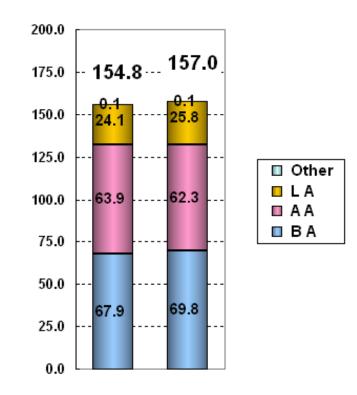


Billions of yen

| | FY2011 | | | | | FY2012 | |
|--------------|--------|------|------|------|------|--------|------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q |
| | | | | | | | |
| ВА | 17.8 | 26.6 | 23.5 | 36.0 | 20.0 | 25.4 | 24.5 |
| AA | 19.6 | 23.8 | 20.5 | 25.0 | 19.3 | 23.3 | 19.7 |
| LA | 7.5 | 8.7 | 7.9 | 8.5 | 8.3 | 9.3 | 8.3 |
| Other | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Consolidated | 44.6 | 58.6 | 51.6 | 68.7 | 47.2 | 57.6 | 52.3 |

* Each segment amounts include internal transactions between business segments.

<Cumulative>



Billions of yen

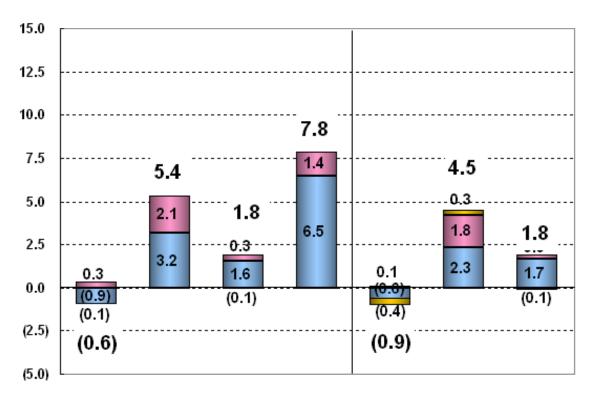
| | FY2011 | FY2012 | | | |
|--------------|--------|--------|---------|----------|--|
| | 3Q | 3Q | Differ | rence | |
| | (A) | (B) | (B)-(A) | % Change | |
| ВА | 67.9 | 69.8 | +1.9 | +2.8% | |
| AA | 63.9 | 62.3 | (1.6) | (2.4)% | |
| LA | 24.1 | 25.8 | +1.8 | +7.3% | |
| Other | 0.1 | 0.1 | (0.0) | (15.1)% | |
| Consolidated | 154.8 | 157.0 | +2.2 | +1.4% | |

^{*} The figures for FY2011 have been reclassified to take account of the new segment divisions.

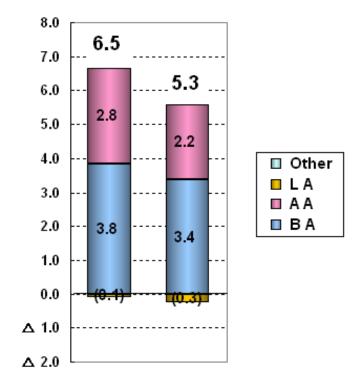
[Reference] FY2011/1Q to FY2012/3Q Segment Profit (Operating Income)



<Quarterly>



<Cumulative>



Billions of yen

| | | FY2011 | | | | FY2012 | • |
|--------------|-------|--------|-------|-------|-------|--------|-------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q |
| | | | | | | | |
| BA | (0.9) | 3.2 | 1.6 | 6.5 | (0.6) | 2.3 | 1.7 |
| AA | 0.3 | 2.1 | 0.3 | 1.4 | 0.1 | 1.8 | 0.3 |
| LA | (0.1) | 0.0 | (0.1) | (0.0) | (0.4) | 0.3 | (0.1) |
| Other | 0.0 | (0.0) | (0.0) | (0.0) | 0.0 | 0.0 | (0.0) |
| Consolidated | (0.6) | 5.4 | 1.8 | 7.8 | (0.9) | 4.5 | 1.8 |

^{*} Each segment amounts include internal transactions between business segments.

Billions of yen

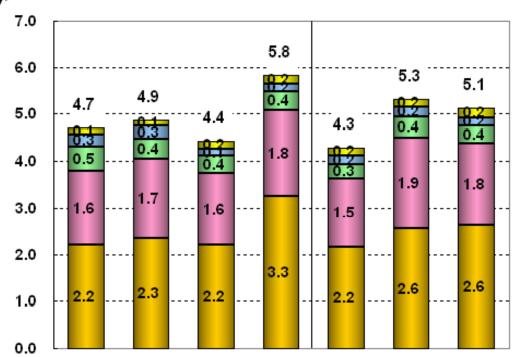
| | FY2011 | FY2012 | | |
|--------------|--------|--------|---------|----------|
| | 3Q | 3Q | Differ | ence |
| | (A) | (B) | (B)-(A) | % Change |
| ВА | 3.8 | 3.4 | (0.5) | (12.0)% |
| AA | 2.8 | 2.2 | (0.6) | (21.3)% |
| LA | (0.1) | (0.3) | (0.2) | - |
| Other | (0.0) | 0.0 | +0.0 | - |
| Consolidated | 6.5 | 5.3 | (1.2) | (18.4)% |

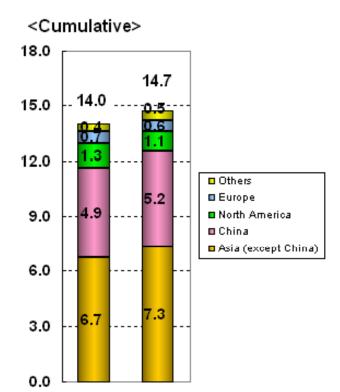
^{*} The figures for FY2011 have been reclassified to take account of the new segment divisions.

Global Operations (Overseas Sales)



<Quarterly>





| Billions | of yen |
|----------|--------|
|----------|--------|

| | | FY2 | 011 | | FY2012 | | | | | | |
|---------------------|-----|-----|-----|-----|--------|-----|-----|---------|----------|--|--|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | Diffe | rence | | |
| | | | (A) | | | | (B) | (B)-(A) | % Change | | |
| Asia (except China) | 2.2 | 2.3 | 2.2 | 3.3 | 2.2 | 2.6 | 2.6 | +0.4 | +19.8% | | |
| China | 1.6 | 1.7 | 1.6 | 1.8 | 1.5 | 1.9 | 1.8 | +0.2 | +12.6% | | |
| North America | 0.5 | 0.4 | 0.4 | 0.4 | 0.3 | 0.4 | 0.4 | (0.0) | (3.7)% | | |
| Europe | 0.3 | 0.3 | 0.1 | 0.2 | 0.2 | 0.2 | 0.2 | +0.0 | +24.5% | | |
| Others | 0.1 | 0.1 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | +0.0 | +30.4% | | |
| Total | 4.7 | 4.9 | 4.4 | 5.8 | 4.3 | 5.3 | 5.1 | +0.7 | +15.8% | | |

Billions of yen

| FY2011 | FY2012 | | | | | | | | | |
|--------|--------|---------|----------|--|--|--|--|--|--|--|
| 3Q | 3Q | ence | | | | | | | | |
| (A) | (B) | (B)-(A) | % Change | | | | | | | |
| 6.7 | 7.3 | +0.6 | +9.2% | | | | | | | |
| 4.9 | 5.2 | +0.3 | +6.1% | | | | | | | |
| 1.3 | 1.1 | (0.2) | (17.0)% | | | | | | | |
| 0.7 | 0.6 | (0.1) | (12.9)% | | | | | | | |
| 0.4 | 0.5 | +0.1 | +26.3% | | | | | | | |
| 14.0 | 14.7 | +0.7 | +5.1% | | | | | | | |

^{*} Global operations (overseas sales) figures include only the sales of overseas affiliates and direct exports; indirect exports are excluded.

^{*} The accounting year used by overseas affiliates mainly ends on December 31.

Consolidated Balance Sheets



| | FY2011 FY2012 Difference | | Difference | | | FY2011 | FY2 | 2012 | Difference | |
|-------------------------------------|--------------------------|----------------|----------------|---------|-----|---|----------------|----------------|----------------|---------|
| | (A) | | (B) | (B)-(A) | | | (A) | | (B) | (B)-(A) |
| | 4Q Mar.2012 | 2Q Sep.2012 | 3Q Dec.2012 | | | | 4Q Mar.2012 | 2Q Sep.2012 | 3Q Dec.2012 | |
| | | | | (4.4.0) | | | | • | | (0.7) |
| Current assets | 173.0 | 160.2 | 161.7 | (11.3) | Lia | bilities | 88.4 | 75.6 | 79.7 | (8.7) |
| Cash & deposits | 45.1 | 47.0 | 44.0 | (1.1) | | Current liabilities | 69.3 | 57.3 | 60.1 | (9.2) |
| Notes & accounts receivable - trade | 85.5 | 72.9 | 73.5 | (12.0) | | Notes & accounts payable - trade | 37.2 | 32.1 | 33.7 | (3.5) |
| Inventories | 16.1 | 15.9 | 19.2 | +3.1 | | Short-term loans & Bonds | 5.5 | 5.4 | 6.1 | +0.5 |
| Others | 26.2 | 24.4 | 24.9 | (1.3) | | Others | 26.6 | 19.9 | 20.3 | (6.3) |
| Noncurrent assets | 50.5 | 48.8 | 50.9 | +0.4 | | Noncurrent liabilities | 19.1 | 18.3 | 19.6 | +0.5 |
| Property, plant & equipment | 24.1 | 23.7 | 24.1 | (0.0) | | Long-term loans & Bonds | 4.7 | 4.0 | 4.9 | +0.2 |
| Intangible assets | 4.4 | 4.6 | 4.4 | (0.0) | | Others | 14.4 | 14.3 | 14.7 | +0.3 |
| Others | 21.9 | 20.4 | 22.4 | +0.5 | Ne | t assets | 135.1 | 133.4 | 132.9 | (2.1) |
| | | | | | | Shareholders' equity | 132.6 | 131.7 | 130.5 | (2.1) |
| | | | | | | Capital stock | 10.5 | 10.5 | 10.5 | - |
| | | | | | | Capital surplus | 17.2 | 17.2 | 17.2 | - |
| | | | | | | Retained earnings | 107.5 | 106.6 | 105.4 | (2.1) |
| | | | | | | Treasury stock | (2.6) | (2.6) | (2.6) | (0.0) |
| | | | | | | Total accumlated other comprehensive | 0.9 | 0.1 | 0.8 | (0.2) |
| | | | | | | Subscription rights to shares & Minority interests | 1.5 | 1.6 | 1.7 | +0.2 |
| Total assets | 223.5 | 209.0 | 212.6 | (10.9) | Tot | tal liabilities & net assets | 223.5 | 209.0 | 212.6 | (10.9) |

Business Plan for FY2012



Consolidated financial results for this fiscal year are expected to be as laid out in the performance forecast published on November 1, 2012.

• Despite the fact that the business environment for the azbil Group continues to be challenging, by making steady progress with measures aimed at achieving our planned targets, we expect the consolidated financial results for the fiscal year will be in line with the forecast published on November 1, 2012.

[Quarterly]

Billions of yen

| | | | | FY2011 | | | | |
|------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------------|--|
| | 1Q Actual | 2Q Actual | 1H Actual | 3Q Actual | 4Q Actual | 2H Actual | Full year Actual | |
| Net sales | 44.6 | 58.6 | 103.3 | 51.6 | 68.7 | 120.2 | 223.5 | |
| Operating income | (0.6) | 5.4 | 4.7 | 1.8 | 7.8 | 9.6 | 14.3 | |
| Ordinary income | (0.5) | 5.2 | 4.7 | 2.0 | 8.0 | 9.9 | 14.6 | |
| Net income | (0.5) | 3.0 | 2.4 | 0.8 | 5.3 | 6.1 | 8.5 | |

| | | FY2012 | | | | | | | | | | | | |
|------------------|--------------|----------------------------|-------|-----------------|--|---------------|---------------------------------------|--|--|--|--|--|--|--|
| | 1Q Actual | 2Q 1H Actual (A) Actual | | 3Q 4Q Actual | | 2H (B)-(A) | Full year (B) Plan (Nov/1/2012) | | | | | | | |
| Net sales | 47.2 | 57.6 | 104.8 | 52.3 | | 120.2 | 225.0 | | | | | | | |
| Operating income | (0.9) | 4.5 | 3.5 | 1.8 | | 10.0 | 13.5 | | | | | | | |
| Ordinary income | (1.0) | 4.3 | 3.3 | 2.4 | | 9.8 | 13.1 | | | | | | | |
| Net income | (1.0) | 2.5 | 1.5 | 1.1 | | 5.9 | 7.4 | | | | | | | |

FY2012 3rd Quarter Business Plan for FY2012 by Segment



| FY2011 | | | | | | | Billions of yen FY2012 | | | | | | | Billions of yen | | | |
|--------------|------------------|--------|--------|--------|---------|--------|------------------------|-----------|--------|--------|------------|---------|----|-----------------|--------------|--|--|
| | | 1Q | 2Q | 1H | 3Q | 4Q | 2H | Full year | 1Q | 2Q | 1H | 3Q | 4Q | 2H | Full year | | |
| | | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | (A) Actual | Actual | | (B) - (A) | (B) Plan | | |
| | | | | | | | | | | | | | | | (Nov/1/2012) | | |
| ВА | Sales | 17.8 | 26.6 | 44.4 | 23.5 | 36.0 | 59.5 | 103.9 | 20.0 | 25.4 | 45.3 | 24.5 | \ | 59.7 | 105.0 | | |
| | Segment profit | (0.9) | 3.2 | 2.3 | 1.6 | 6.5 | 8.0 | 10.3 | (0.6) | 2.3 | 1.7 | 1.7 | \ | 8.1 | 9.8 | | |
| | % | (5.0)% | 12.0% | 5.1% | 6.6% | 18.0% | 13.5% | 9.9% | (3.0)% | 9.2% | 3.8% | 6.7% | | 13.5% | 9.3% | | |
| AA | Sales | 19.6 | 23.8 | 43.4 | 20.5 | 25.0 | 45.5 | 88.9 | 19.3 | 23.3 | 42.6 | 19.7 | \ | 45.4 | 88.0 | | |
| | Segment profit | 0.3 | 2.1 | 2.5 | 0.3 | 1.4 | 1.7 | 4.2 | 0.1 | 1.8 | 1.9 | 0.3 | \ | 2.3 | 4.2 | | |
| | % | 1.6% | 9.0% | 5.7% | 1.6% | 5.5% | 3.7% | 4.7% | 0.6% | 7.9% | 4.6% | 1.3% | | 5.0% | 4.8% | | |
| LA | Sales | 7.5 | 8.7 | 16.2 | 7.9 | 8.5 | 16.3 | 32.5 | 8.3 | 9.3 | 17.5 | 8.3 | | 16.0 | 33.5 | | |
| | Segment profit | (0.1) | 0.0 | (0.0) | (0.1) | (0.0) | (0.1) | (0.1) | (0.4) | 0.3 | (0.1) | (0.1) | \ | (0.4) | (0.5) | | |
| | % | (1.1)% | 0.4% | (0.3)% | (0.7)% | (0.3)% | (0.5)% | (0.4)% | (5.4)% | 3.3% | (0.8)% | (1.4)% | | (2.2)% | (1.5)% | | |
| Other | Sales | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | \ | 0.1 | 0.1 | | |
| | Segment profit | 0.0 | (0.0) | 0.0 | (0.0) | (0.0) | (0.0) | (0.0) | 0.0 | 0.0 | 0.0 | (0.0) | \ | (0.0) | 0.0 | | |
| | % | 18.0% | (0.6)% | 9.4% | (68.9)% | (6.9)% | (31.7)% | (8.0)% | 28.1% | 16.7% | 23.8% | (19.1)% | | (21.1)% | 0.0% | | |
| Consolidated | Net sales | 44.6 | 58.6 | 103.3 | 51.6 | 68.7 | 120.2 | 223.5 | 47.2 | 57.6 | 104.8 | 52.3 | | 120.2 | 225.0 | | |
| | Operating income | (0.6) | 5.4 | 4.7 | 1.8 | 7.8 | 9.6 | 14.3 | (0.9) | 4.5 | 3.5 | 1.8 | \ | 10.0 | 13.5 | | |
| | Operating margin | (1.5)% | 9.1% | 4.6% | 3.5% | 11.4% | 8.0% | 6.4% | (2.0)% | 7.8% | 3.4% | 3.4% | \ | 8.3% | 6.0% | | |

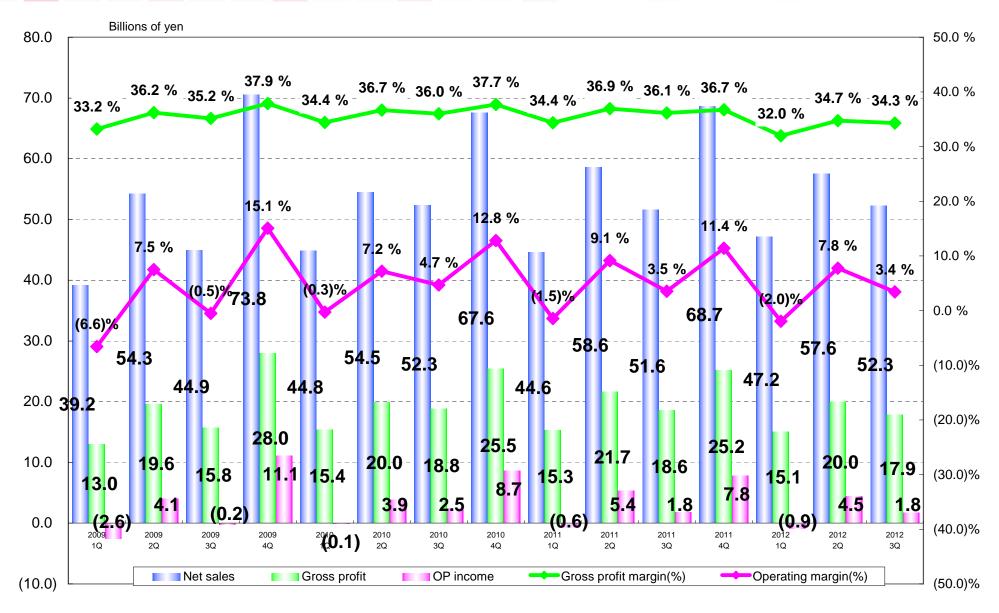
^{*} Each segment amounts include internal transactions between business segments.

^{*} The figures for FY2011 have been reclassified to take account of the new segment divisions.

[Reference]

Net Sales, Profit and Profit Margin (Quarterly)





^{*} Sales for the azbil Group tend to be concentrated in the second quarter and fourth quarter accounting periods, while fixed costs are generated constantly. This means that profits in the first quarter and third quarter accounting periods are typically lower than those in the other two quarters.





azbil Group Philosophy

To realize safety, comfort, and fulfillment in people's lives and contribute to global environmental preservation through

"human-centered automation."