

Notice: This document is a brief report and we plan to announce the complete version with accompanying document on May 17, 2024. Also, this is a translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

## Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (Based on Japanese GAAP)

May 13, 2024

Company name:	Azbil Corporation
Stock exchange listing:	Tokyo Stock Exchange Prime Market (Code 6845)
URL:	https://www.azbil.com/
Representative:	Kiyohiro Yamamoto, Director, President and
	Group Chief Executive Officer
Contact:	Kazuhisa Yamazaki, General Manager, Accounting
	Department, Group Management Headquarters
Phone:	+81-3-6810-1009
Scheduled date of ordinary general meeting of shareholders	: June 25, 2024
Scheduled date to file Securities Report:	June 25, 2024
Scheduled date to commence dividend payments:	June 26, 2024
Preparation of supplementary materials on financial results.	Yes
Holding of financial results meeting:	Yes (for institutional investors and analysts)
	(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024) (1) Consolidated financial results Percentages indicate year-on-year changes

(-)									
	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Year ended March 31, 2024	290,938	4.5	36,841	17.9	38,999	21.3	30,207	33.6	
Year ended March 31, 2023	278,406	8.5	31,251	10.7	32,140	8.9	22,602	8.8	
Note: Comprehensive income Year ended March 31, 2024 37,700 million ven 47.0%									

Year ended March 31, 2024 57,700 million yen 47.0% Year ended March 31, 2023 25,645 million yen 20.2%

	Net income per share	Diluted net income per share	Return on equity	Ordinary income/ total assets	Operating income/ net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	228.39	—	14.2	12.8	12.7
Year ended March 31, 2023	168.27	_	11.2	11.1	11.2

(2) Consolidated financial position

	Total assets	Net assets	Shareholders' equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	313,728	224,887	70.6	1,680.37	
As of March 31, 2023	296,873	205,880	68.3	1,518.01	
Reference: Shareholders' equity	As of March 31, 2024	221,522 million yen			

As of March 31, 2023

221,522 million yen 202,819 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	27,540	(2,360)	(22,455)	75,595
Year ended March 31, 2023	13,118	(1,977)	(19,694)	71,232

2. Dividends

		Divi	dend per sh	Total amount of	Pavout ratio	Dividend on		
	1st quarter- end	2nd quarter- end	3rd quarter- end	Fiscal year- end	Total	cash dividends (annual)	(consolidated)	equity (consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	-	32.50	-	33.50	66.00	9,012	39.2	4.4
Year ended March 31, 2024	-	36.50	_	39.50	76.00	10,211	33.3	4.8
Year ending March 31, 2025 (forecast)	-	44.00	_	11.00	_		41.4	

Notes: 1. Azbil Corporation ("the Company") has introduced an employee stock ownership plan, a Trust-Type Employee Shareholding Incentive Plan, and a stock compensation plan. The total amount of cash dividends includes the dividends for the stock of the Company held by trust accounts of these plans (201 million yen for the year ended March 31, 2023; 199 million yen for the year ended March 31, 2024).

2. The total annual dividend forecast for the year ending March 31, 2025 is left blank, shown as a "-". The reason is as follows. The Company has resolved, at the Board of Directors meeting held on May 13, 2024, to implement a 4-for-1 common stock split effective on October 1, 2024.

As regards dividend per share for the year ending March 31, 2025 (forcast), the 2nd quarter-end dividend is applied to shares held prior to the stock split, while the fiscal year-end dividend is applied to shares held after the stock split.

If the stock split were not taken into account, the total annual dividend forecast would be 88.00 yen per share.

## 3. Forecast of consolidated financial results for the fiscal year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year chang									
Net sales Operating i		Operating in	come Ordinary income		Net income attributable to		Net income		
	I vet sales		Operating income		income ordinary income		owners of parent		per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	134,000	1.6	11,600	(10.6)	11,800	(17.6)	9,000	(24.6)	17.07
Full year	300,000	3.1	37,500	1.8	37,500	(3.8)	28,000	(7.3)	53.10

Note: The Company has resolved, at the Board of Directors meeting held on May 13, 2024, to implement a 4-for-1 common stock split effective on October 1, 2024. For "Net income per share" in the forecast of consolidated financial results, the impact of the stock split is considered. Please note that if the stock split were not taken into account, "Net income per share" would be 68.27 yen for the first half and 212.40 yen for the full year.

No

## \* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries due to changes in the scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and retrospective restatements	
a. Changes in accounting policies accompanying revision of accounting standards, etc.:	No
b. Changes in accounting policies other than (a) above:	No
c. Changes in accounting estimates:	No
d. Retrospective restatements:	No

## (3) Number of issued shares (common stock)

a. Total number of issued shares at the end of the period (including treasury shares)

	1 (		
As of March 31, 2024	141,508,184 shares	As of March 31, 2023	143,700,884 shares
b. Number of treasury shares at the end o			
As of March 31, 2024	9,678,569 shares	As of March 31, 2023	10,091,552 shares
c. Average number of shares during the p			
Year ended March 31, 2024	132,263,106 shares	Year ended March 31, 2023	134,327,071 shares

Note: The Company has introduced an employee stock ownership plan, a Trust-Type Employee Shareholding Incentive Plan, and a stock compensation plan. The number of treasury shares at the end of the period includes the Company's stock held by trust accounts of these plans (2,529,738 shares as of March 31, 2024; 2,943,331 shares as of March 31, 2023). Also, the Company's stock held by these trust accounts is included in treasury shares that are deducted in the calculation of the average number of shares during the period (2,741,922 shares for the year ended March 31, 2024; 2,966,059 shares for the year ended March 31, 2023).

\* This consolidated financial results report is not subject to the audit procedures by certified public accountants or auditing firms.

\* Regarding the appropriate use of forecast, etc.

Net sales for the azbil Group tend to be low in the first quarter of the consolidated accounting period and highest in the fourth quarter. However, fixed costs are generated constantly. This means that profits are typically lower in the first quarter and higher in the fourth quarter.

The forecast of the azbil Group is based on currently available information and some reasonable assumptions. Due to various factors, actual results may differ from those discussed in this document.

\* How to obtain supplementary materials on financial results Supplementary materials on financial results are available on the Company's website.