azbil

(Translation)

November 10, 2026

Company name:	Azbil Corporation
Representative:	Kiyohiro Yamamoto Director, President & Group CEO
Contact:	Satoshi Asai Executive Officer, Head of Group Management Headquarters
Phone:	+81-3-6810-1023
Stock code:	6845 (Prime Market of Tokyo Stock Exchange)

Notification Regarding Repurchase of the Company's Own Stock and Cancellation of Treasury Shares

(Repurchase of own stock pursuant to Article 165, paragraph 2 of the Companies Act of Japan, and Cancellation of treasury shares pursuant to Article 178 of the Companies Act of Japan)

Azbil Corporation ("the Company") announces that, it has resolved, at the Board of Directors meeting held on November 10, 2026, to repurchase the Company's own stock pursuant to Article 156 of the Companies Act of Japan, as applied pursuant to paragraph 3 of Article 165 of the said act. In addition, the Company announces that on the same date, it decided to cancel all treasury shares already acquired pursuant to the resolution of the Board of Directors adopted on May 13, 2026, and all treasury shares to be acquired pursuant to the current resolution, pursuant to Article 178 of the said Act as follows.

1. Reason for the stock repurchase and share cancellation

Taking into consideration business results and the outlook for future business performance, the Company aims not only to improve capital efficiency but also to enhance the return of profits to shareholders and develop flexible capital policies responding to changes in the business environment.

2. Details of share repurchase

(1) Type of stock to be repurchased:	Common stock of the Company
(2) Total number of shares to be repurchased:	Up to 15,000,000 shares (3.0% of the total number of common shares issued, excluding treasury shares)
(3) Total amount of repurchase:	Up to 15 billion yen
(4) Period of repurchase:	From November 11, 2026 to January 27, 2027
(5) Method of repurchase:	Market transactions on the Tokyo Stock Exchange

3. Details of cancellation of treasury shares

(1) Type of stock to be cancelled:	Common stock of the Company
(2) Total number of shares to be cancelled:	The aggregate number of shares specified in (i) and (ii) below: (i) All treasury shares acquired pursuant to the resolution of the Board of Directors adopted on May 13, 2026 (13,091,300 shares) (ii) All treasury shares to be acquired pursuant to Section 2 above
(3) Scheduled cancellation date:	February 26, 2027

Reference

Status of treasury shares held as of September 30, 2026

Total Number of common shares issued (excluding treasury shares): 505,632,676 shares

Treasury shares: 35,740,060 shares*

*The above number of treasury shares does not include shares owned by trust accounts for the employee stock ownership plan, the Trust-Type Employee Shareholding Incentive Plan, and the stock compensation plan, which owned 8,190,650 shares as of September 30, 2026.