## **Azbil Corporation**

June 4, 2014

2-7-3 Marunouchi, Chiyoda-ku, Tokyo

# Notice of the 92nd Ordinary General Meeting of Shareholders

Dear Shareholders:

I would like to express my thanks for your loyal patronage.

You are cordially invited to attend the Ordinary General Meeting of Shareholders of Azbil Corporation, which will be held on Thursday, June 26, 2014, at 10:00 a.m. in the Hall, 4th Floor, The JP TOWER Hall & Conference, 2-7-2 Marunouchi, Chiyoda-ku, Tokyo.

Yours faithfully,

Hirozumi Sone President and Chief Executive Officer

# **Meeting Agenda**

### Items to be Reported

- Item 1: Business Reports, Consolidated Financial Statements, and Audit Reports covering Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board for the 92nd term from April 1, 2013 to March 31, 2014
- Item 2: Non-Consolidated Financial Statements for the 92nd term from April 1, 2013 to March 31, 2014

### Items to be Resolved

Item 1: Appropriation of Surplus

Item 2: Election of nine (9) Directors

### **Reference Materials for the General Meeting of Shareholders**

#### **Item 1: Appropriation of Surplus**

The Company regards the distribution of profit to shareholders as one of the most important management issues. Taking comprehensive account of consolidated business results, the levels of return on equity and dividend on equity ratio, as well as internal reserves for future business development and the reinforcement of corporate strength, management strives towards improving dividend levels while maintaining stable dividends. Based on this policy, year-end dividends for the 92nd term are proposed as follows.

(1) Type of dividend

Cash

(2) Allocation of dividends to shareholders, and total amount

¥31.50 per share of Company common stock

Total amount: ¥2,326,366,571

As the interim dividend of ¥31.50 per share was paid in December 2013, the total dividend for full year is ¥63 per share.

(3) Effective date of payments for dividends from surplus June 27, 2014

### Item 2: Election of nine (9) Directors

The terms of office for all nine (9) current Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the election of nine (9) directors is proposed.

The following individuals are candidates for Directors. The candidates for Outside Directors meet independent requirement established by the Tokyo Stock Exchange.

No.	Name (Date of birth)	Biographies, and positions and sections of which they are in charge in the Company (Important concurrent positions outside the Company)		Number of shares of the Company held
1	Seiji Onoki (August 21, 1946)	June 1996 June 2000 June 2000 April 2003 June 2004 April 2012	Joined the Company Systems Development Manager of Industrial Systems Division Executive Director of the Company President of Yamatake Industries Systems Co., Ltd. (Present: The Company's Advanced Automation Company) Executive Director of the Company Executive Director and Managing Executive Officer of the Company, President of Advanced Automation Company President and Chief Executive Officer of the Company Chairman of the Company (Present post) erall azbil Group (aG)	22,200

N	Name	Biographies, and positions and sections of which they are		Number of
No.	(Date of birth)	in charge in the Company		shares of the
	, , , , , , , , , , , , , , , , , , ,		oncurrent positions outside the Company)	Company held
2	Hirozumi Sone (January 16, 1955)		Joined the Company Systems Marketing Manager of Systems Development Group, Industrial Systems Division Transferred to Yamatake Industries Systems Co., Ltd. (Present: The Company's Advanced Automation Company), Marketing Manager of the company Executive Director of the company, Marketing Manager Vice Executive Officer of the Company, Manager of Engineering Department, Advanced Automation Company Executive Officer of the Company, Manager of the Corporate Planning Department Managing Executive Officer of the Company, Manager of the Corporate Planning Department Managing Executive Officer of the Company Executive Director of the Company and Managing Executive Officer of the Company President and Chief Executive Officer of the Company (Present post) e of overall aG, Internal Audit Department,	10,000
		Corporate Planning Department		
3	Tadayuki Sasaki (October 29, 1948)	April 1972 October 1999 May 2002 April 2003 April 2006 June 2007 April 2009 In charge of As Control, Facili Headquarters,	Joined The Fuji Bank, Limited Manager of Project Finance Department Sales Joined the Company (Director) Executive Officer and Manager of the Accounting & Finance Department Managing Executive Officer of the Company Executive Director of the Company and Managing Executive Officer of the Company Executive Director of the Company and Senior Managing Executive Officer of the Company (Present post) ssistant to President, aG-CSR, Internal ties / Business sites, Group Management General Affairs Department, Legal & operty Department, Secretary Office	14,400

	Name	Biographies, an	d positions and sections of which they are	Number of
No.	(Date of birth)	in charge in the Company		shares of the
		(Important con	Company held	
		April 1974	Joined the Company	
		October 1998	Transferred to Yamatake Building	
			Systems Co., Ltd. (Present: The	
			Company's Building Systems	
			Company), Manager of Security	
			System Department of the Tokyo Head	
			Office, of the company	
		April 2003	Manager of Building Automation	
			Department of the Tokyo Head Office,	
			Building Systems Company of the	
	Keiichi Fuwa (November 27, 1951)		Company	
		April 2004	Vice Executive Officer of the	
			Company, Manager of Building	
			Automation Department of the Tokyo	
			Head Office, Building Systems	
			Company	
		April 2006	Executive Officer of the Company,	
			Manager of Osaka Branch, Building	
4			Systems Company	6,300
		April 2008	Executive Officer of the Company,	
			Manager of Sales 1st Headquarters,	
			Building Systems Company	
		April 2011	Managing Executive Officer of the	
			Company, Manager of Business	
			Headquarters and Manager of Tokyo	
			Head Office, Building Systems	
			Company	
		April 2012	Managing Executive Officer of the	
			Company, President of Building	
			Systems Company	
		June 2012	Executive Director of the Company	
			and Managing Executive Officer of the	
			Company, President of Building	
		Systems Company (Present post)		
		In charge of Building Automation Business, Sales		
		Synergy of aG		

N	Name	Biographies, and positions and sections of which they are		Number of
No.	(Date of birth)		in charge in the Company	shares of the
			current positions outside the Company)	Company held
		April 1982 April 2003 April 2005	Joined the Company Manager of Marketing 2nd Department, and Information Systems Department, Advanced Automation Company Manager of Solution Marketing Department, Advanced Automation Company	
5	Masato Iwasaki (March 26, 1960)	April 2010 April 2011	Director of the Company, Manager of Marketing Department, Advanced Automation Company Executive Officer of the Company, Manager of Marketing Department,	4,800
		April 2012	Advanced Automation Company Managing Executive Officer of the Company, President of Advanced Automation Company	
		June 2012	Automation Company Executive Director of the Company and Managing Executive Officer of the Company, President of Advanced	
		In charge of Adv	Automation Company (Present post) vanced Automation Business	
		August 1990 April 2011	Joined the Company Director of the Company, Manager of Company Business Control Department, Advanced Automation Company	
6	*Yoshimitsu Hojo	April 2012	Director of the Company, Vice Manager of Production Management Headquarters	2,500
	(July 17, 1962)	April 2013	Executive Officer of the Company, Manager of Production Management Headquarters	,
		April 2014	Managing Executive Officer of the Company, Manager of Production Management Headquarters (Present post)	
		*	Professor of International Business and International Law at Sophia University	
7		February 1973 January 1982	President of International Investment Consultants Ltd. President of Siemens Medical Systems	
	Eugene Lee (December 23, 1941)	December 1990	(Present: Siemens Japan K.K.) Vice Chairman of Siemens K.K. (Present: Siemens Japan K.K.) (Representative of Siemens AG in Japan)	0
		June 2007	Outside Director of the Company (Present post)	

	Name	Biographies, and positions and sections of which they are		Number of
No.	(Date of birth)	in charge in the Company		shares of the
	, ,	(Important concurrent positions outside the Company)		Company held
	Katsuhiko Tanabe (August 14, 1942)	April 1973 September 1979 April 1995	Registered as a Lawyer Established TANABE & PARTNERS (Present post) Deputy Chairman of Dai-ichi Tokyo	
		April 1997	Bar Association Vice-Chairman of Kanto Bar Association	
		April 1998	Managing Director of Japan Federation of Bar Associations	
		June 2000	Outside Auditor of Sanwa Shutter Corporation (Present: Sanwa Holdings	
8		June 2007	Corporation) (Present post) Outside Audit & Supervisory Board Member of the Company	1,100
		June 2010	Outside Director of the Company (Present post)	
		October 2010	Outside Director of MIRAIT Holdings Corporation (Present post)	
		Lawyer	urrent positions outside the Company)	
			r of Sanwa Holdings Corporation r of MIRAIT Holdings Corporation	
	*Takeshi Ito (August 19, 1943)	September 1969 October 1983	Entered Burnham & Company Director of The First Boston Corporation (Present: Credit Suisse	
		October 1993	Group AG) Managing Director and Vice Manager of Tokyo Branch, Smith Barney (Present: Citigroup Global Markets Japan Inc.)	
9		October 1998	President of UBS Asset Management Inc. (Present: UBS Global Asset	3,000
9		December 2010	Management (Japan) Ltd.) Supreme advisor of Japan Wealth Management Securities, Inc. (Present: Aozora Securities Co., Ltd.)	5,000
		February 2012	Vice Chairman and Chief Operating Officer of Aozora Securities Co., Ltd.	
		June 2013	Senior Advisor of Aozora Securities Co., Ltd. (Present post)	
			urrent positions outside the Company) of Aozora Securities Co., Ltd.	

#### (Notes) 1. There are no vested interests between each candidate and the Company.

- 2. \* indicates new candidates.
- 3. The above biographies, positions and sections of which they are in charge in the Company, and important concurrent positions outside the Company are effective as of the date of publication of this Notice.
- 4. Eugene Lee, Katsuhiko Tanabe and Takeshi Ito are candidates for Outside Directors under Article 2, Paragraph 3, Item 7 of Ordinance for Enforcement of the Companies Act.
- 5. Reasons for recommending Eugene Lee, Katsuhiko Tanabe and Takeshi Ito as candidates for Outside Directors
  - (1) Since Eugene Lee's abundant experience as a manager and profound discernment can be reflected in the Company's management, and from the standpoint of the Company's independence, his appointment as Outside Director is requested for the all-around reinforcement of corporate governance. The Company has notified him as Independent Director to the Tokyo Stock Exchange.
  - (2) Since Katsuhiko Tanabe's professional views as a lawyer and wide-ranging expertise can be reflected in the Company's management, and from the standpoint of the Company's independence, his appointment as Outside Director is requested for the all-around reinforcement of corporate governance. The Company has notified him as Independent Director to the Tokyo Stock Exchange.
  - (3) Since Takeshi Ito's abundant experience as a manager and profound discernment can be reflected in the Company's management, and from the standpoint of the Company's independence, his appointment as Outside Director is requested for the all-around reinforcement of corporate governance. The Company will notify him as Independent Director to the Tokyo Stock Exchange.
- 6. Reasons the Company judges Katsuhiko Tanabe can appropriately perform functions as Outside Director even though he has not contributed to company management From the objective standpoint, the Company judges Katsuhiko Tanabe capable of properly executing duties as Outside Director with respect to his abundant experience and expertise as a
- 7. The term of office as Outside Director or Audit & Supervisory Board Member

lawyer in corporate legal affairs as well as his good insight in business management.

- (1) The term of office of Eugene Lee as Outside Director shall be 7 years from the conclusion of this Ordinary General Meeting of Shareholders.
- (2) The term of office of Katsuhiko Tanabe as Outside Director shall be 4 years from the conclusion of this Ordinary General Meeting of Shareholders.
- 8. During Katsuhiko Tanabe's tenure as Outside Auditor of Sanwa Holdings Corporation, Sanwa Holdings Corporation's affiliate company, Sanwa Shutter Corporation was subject to an on-site inspection by the Fair Trade Commission on the suspicion of violating the Anti-Monopoly Act in November 2008, and subsequently, Sanwa Holdings Corporation was subject to the same. In June 2010, Sanwa Holdings Corporation received a cease and desist order and a payment order from the Japan Fair Trade Commission, which had concluded a violation had occurred. (However, Sanwa Holdings Corporation instigated an appeal for a reversal of the decision in the same month, with the exception of some occurrences, and the appeal is still proceeding.) He has consistently provided suggestions based on his perspective of compliance obligation and attempted to draw attention to the company. After the above incident, he presented his advice and recommendations on the investigation of the actual situation and prevention of its reoccurrence, to further strengthen the Internal Control System.
- 9. Limited liability contracts with Outside Directors

In order to enable functions the Company expects from its Outside Directors, Article 25 of the existing Articles of Incorporation prescribes conclusion of contracts which limits legal liability of Outside Directors under Article 423, Paragraph 1 of the Companies Act. Accordingly, Outside Director candidates, Eugene Lee and Katsuhiko Tanabe have signed limited liability contracts with the Company and if their reappointment is approved, the Company will renew the relevant contract with them. Under that contract, the limit of liability shall be set at the minimum level prescribed by the relevant laws and ordinances. And the Company plans to conclude a limited liability contract with Takeshi Ito, who is a candidate for Outside Director. Under that contract, the limit of liability shall be set at the minimum level prescribed by the relevant laws and ordinances.

#### Note: This English translation is an abridged version of the original notice in Japanese. In the event of discrepancies, the Japanese version shall prevail.