

**Yamatake Corporation**

**June 6, 2008**

2-7-3 Marunouchi, Chiyoda-ku, Tokyo

**Notice of the 86th Ordinary General Meeting of Shareholders**

Dear Shareholders:

You are cordially invited to attend the Ordinary General Meeting of Shareholders of Yamatake Corporation, which will be held on Friday, June 27, 2008, at 10:00 a.m. in the Conference Room of the Business Center, 2nd Floor of Shinagawa Seaside South Tower, 4-12-1 Higashi-Shinagawa, Shinagawa-ku, Tokyo.

Yours faithfully,

Seiji Onoki

President and Chief Executive Officer

## **Meeting Agenda**

### **Items to be Reported**

- Item 1: Business Reports, Consolidated Financial Statements, and Audit Reports covering  
Consolidated Financial Statements by the Independent Auditor and the Board of  
Corporate Auditors for the 86th term from April 1, 2007 to March 31, 2008
- Item 2: Non-Consolidated Financial Statements for the 86th term from April 1, 2007 to March  
31, 2008

### **Items to be Resolved**

- Item 1: Appropriation of Retained Earnings
- Item 2: Partial Revisions to the Articles of Incorporation
- Item 3: Election of Eight (8) Directors

## **Reference Materials for the General Meeting of Shareholders**

### **Item 1: Appropriation of Retained Earnings**

The Company regards the distribution of profit to shareholders as one of the most important management issues. Taking comprehensive account of consolidated business results, the levels of return on equity and dividend on equity ratio, as well as internal reserves for future business development and the reinforcement of corporate strength, management strives towards improving dividend levels while maintaining stable dividends. Based on this policy, year-end dividends for the 86th term are proposed as follows.

(1) Type of dividend

Cash

(2) Allocation of dividends to shareholders, and total amount

¥30 per share of Company common stock

Total amount: ¥2,199,519,630

As the interim dividend of ¥30 per share was paid in December 2007, the total dividend for full year is ¥60 per share.

(3) Effective date of payments for dividends from retained earnings

June 30, 2008

## **Item 2: Partial Revisions to the Articles of Incorporation**

### **1) Reasons for the revisions**

Additions to the purpose of business of the Company are effectuated to further expand and diversify its activities and match the articles of incorporation of its subsidiaries.

### **2) Details of the revisions**

Details for the revisions are stated as follows:

(Revised portions are underlined.)

<b>Current Articles of Incorporation</b>	<b>Proposed Revisions</b>
<b>Chapter I. General Provisions</b>	<b>Chapter I. General Provisions</b>
<p>(Purpose)</p> <p>Article 2 The purpose of the Company shall be to engage in the following business activities:</p> <p>Purposes:</p> <p>1. Development, design, manufacture, sales, rental, installation, maintenance, import/export, testing and inspection of instruments, equipment and systems in the following fields:</p> <p>(1) Measurement and control instruments, equipment and systems</p> <p>(2) Electrical, communication and precision instruments, equipment and systems</p> <p>(3) Air conditioning control instruments, equipment and systems</p> <p>(4) Disaster prevention and security equipment and systems</p> <p>(5) Optical instruments, equipment and systems</p> <p>(6) Electrical/electronic equipment for medical applications and medical appliance</p> <p>(7) Waste treatment equipment and systems (water, oil, atmosphere, etc.)</p> <p>(8) Assisted/nursing care equipment and systems for elderly and/or persons with disabilities</p>	<p>(Purpose)</p> <p>Article 2 The purpose of the Company shall be to engage in the following business activities:</p> <p>Purposes:</p> <p>1. Development, design, manufacture, sales, rental, installation, <u>repair</u>, maintenance, import/export, testing and inspection of instruments, equipment and systems in the following fields:</p> <p>(1) Measurement and control instruments, equipment and systems</p> <p>(2) Electrical, communication and precision instruments, equipment and systems</p> <p>(3) Air conditioning control instruments, equipment and systems</p> <p>(4) Disaster prevention and security equipment and systems</p> <p>(5) Optical instruments, equipment and systems</p> <p>(6) Electrical/electronic equipment for medical applications and medical appliance</p> <p>(7) Waste treatment equipment and systems (water, oil, atmosphere, etc.)</p> <p>(8) Assisted/nursing care equipment and systems for elderly and/or persons with disabilities</p>

<b>Current Articles of Incorporation</b>	<b>Proposed Revisions</b>
(Newly established)	<u>9) Gas meters and gas-related equipment for gas supply</u>
(Newly established)	<u>10) Water meters, hot water meters, and related equipment for water and hot water supply</u>
2. Manufacture and sales of plastic, diecast and metal parts for equipment and systems listed above	2. Manufacture and sales of plastic, diecast and metal parts for equipment and systems listed above.
(Newly established)	<u>3. Purchase and sale of metals and manufacture, process and sales of foundry pieces</u>
<u>3. Construction and comprehensive management of buildings and facilities, operation of facilities, and consulting and information service for operation</u>	<u>4. Construction, security and comprehensive management of buildings and facilities, operation of facilities, and consulting and information service for operation</u>
<u>4. Design and management of buildings</u>	<u>5. Design and management of buildings</u>
<u>5. Consultation for compliance with environmental regulations and environmental management</u>	<u>6. Consultation for compliance with environmental regulations and environmental management</u>
<u>6. Supply of electricity, heat, etc.</u>	<u>7. Supply of electricity, heat, etc.</u>
<u>7. Development and sales of computer software, and information services</u>	<u>8. Development and sales of computer software, and information services</u>
<u>8. Home service and designated home nursing care service and support business under Nursing-Care Insurance Law</u>	<u>9. Home service and designated home nursing care service and support business under Nursing-Care Insurance Law</u>
<u>9. Medical and assisted/nursing caregiver education and training</u>	<u>10. Medical and assisted/nursing caregiver education and training</u>
<u>10. Sales of life insurance and agency business of non-life insurance</u>	<u>11. Sales of life insurance and agency business of non-life insurance</u>
<u>11. Labor dispatch business</u>	<u>12. Labor dispatch business</u>
<u>12. Businesses related to all of the above</u>	<u>13. Businesses related to all of the above</u>

### **Item 3: Election of Eight (8) Directors**

The eight directors whose services are currently retained are ending their tenure as of the close of the Ordinary General Meeting of Shareholders. We therefore request the approval of eight new directors.

The following individuals are candidates for Directors.

No.	Name (Date of birth)	Biographies, positions and sections of which they are in charge in the Company (Status of representation of other companies)		Number of shares held in the Company
1	Seiji Onoki (August 21, 1946)	April 1970	Joined the Company	7,600
		November 1994	Systems Development Manager, Industrial Systems Division of the Company	
		June 1996	Executive Director of the Company	
		June 2000	President of Yamatake Industries Systems Co., Ltd. (Present: The Company's Advanced Automation Company)	
		June 2000	Executive Director of the Company	
		April 2003	Executive Director and Managing Executive Officer of the Company, President of Advanced Automation Company	
2	Kiyofumi Saito (December 13, 1946)	June 1970	Joined the Company	4,800
		April 1998	Transferred to Yamatake Keiso Co., Ltd. (Present: The Company's Building Systems Company) Manager, General Affairs Department	
		June 1998	Executive Director of the Company	
		June 2002	Managing Director of Yamatake Building Systems Co., Ltd. (Present: The Company's Building Systems Company)	
		April 2003	Executive Officer, Manager Human Resources Department of the Company	
		April 2005	Managing Executive Officer of the Company	
		April 2006	Senior Managing Executive Officer of the Company, President of Building Systems Company	
		June 2006	Executive Director of the Company and Senior Managing Executive Officer of the Company, President of Building Systems Company (Present post)	
		April 2007	(In charge of Assistant to President, Building Automation, Secretary Office) (Present post)	

No.	Name (Date of birth)	Biographies, positions and sections of which they are in charge in the Company (Status of representation of other companies)		Number of shares held in the Company
3	Jun Kawachi (September 30, 1946)	April 1972 October 1995  June 1996 June 2002  April 2008	Joined the Company Product Engineering Group and Product Production Group Manager, Industrial Systems Division of the Company Executive Director of the Company Executive Director and Managing Executive Officer (Present post) (In charge of YG Quality and Environment Load Reduction, Corporate Quality Assurance Promotion Department, Environment and Standardization Promotion Department) (Present post)	6,500
4	Tadayuki Sasaki (October 29, 1948)	April 1972 May 1987 May 1994  October 1999  May 2002 April 2003  April 2006  June 2006  June 2007  April 2008	Joined The Fuji Bank, Limited Sub-manager of the New York Branch Manager of the International Sales Division, 3rd Project Finance Department  Manager of Project Finance Department Sales  Joined the Company (Executive Officer) Executive Officer and General Manager of the Accounting & Finance Department  Managing Executive Officer (Present post)  Executive Director of Kimmon Manufacturing Co., Ltd.  Executive Director of the Company (Present post)  (In charge of YG-CSR, Internal Control, Internal Control Conduct Department, Finance Department, Fiscal Control Department, General Affairs Department, Legal & Intellectual Property Department) (Present post)	5,300

No.	Name (Date of birth)	Biographies, positions and sections of which they are in charge in the Company (Status of representation of other companies)		Number of shares held in the Company
5	*Kanichiro Shimoda (March 20, 1949)	April 1972 Joined the Company April 1989 General Manager of Instruments I, System Control Department, Building Systems Division of the Company June 2002 Executive Director of Yamatake Building Systems Co., Ltd. (Present: The Company's Building Systems Company) April 2003 Vice Executive Officer and General Manager of Solution Business Department, Building Systems Company Tokyo Head Office April 2005 Executive Officer and General Manager of Solution Business Department, Building Systems Company Tokyo Head Office April 2007 Managing Executive Officer of the Company, President of Advanced Automation Company (Present post)		1,200
6	Makoto Yasuda (November 7, 1937)	April 1960 Joined the Company August 1968 Resigned October 1984 Chairman of Elders Pika May 1987 President of Elders and Yasuda Limited July 1990 President of Yasuda and Pama Limited (Present: Yasuda EMP Limited) (Present post) June 2000 Corporate Auditor of the Company May 2001 Director of Li & Fung Limited (Present post) June 2006 Executive Director of the Company (Present post) June 2007 Executive Director of KANEMATSU TEXTILE CORPORATION (Present post)		3,100
7	Eugene Lee (December 23, 1941 )	September 1970 Professor of International Business and International Law at Sophia University February 1973 President of International Investment Consultants Ltd. January 1982 President of Siemens Medical Systems (Present: Siemens-Asahi Medical Technologies Ltd) December 1990 Vice Chairman of Siemens K.K. (Representative of Siemens Group in Japan) June 2007 Executive Director of the Company (Present post)		0

No.	Name (Date of birth)	Biographies, positions and sections of which they are in charge in the Company (Status of representation of other companies)		Number of shares held in the Company
8	*Hajime Ikeda (April 27, 1945)	<p>April 1969 June 1994</p> <p>Joined The Kubota Corporation General Manager of Overseas Department, Industry Infrastructure Business Div.</p> <p>April 2001 October 2003 April 2005 January 2007</p> <p>Manager of Hanshin Plant President of Ito-casting Corporation Chairman of Ito-casting Corporation Managing Executive Officer of ASAHI TEC CORPORATION (Present post)</p>		0

- (Notes) 1. There are no vested interests between each candidate and the Company.  
 2. \* indicates new candidates.  
 3. Eugene Lee and Hajime Ikeda are candidates for Outside Directors under Article 2, Paragraph 3, Item 7 of Ordinance for Enforcement of the Companies Act.  
 4. Reasons for recommending them as candidates for Outside Directors  
   (1) Since Eugene Lee's abundant experience as a manager and profound discernment can be reflected in the Company's management, and from the standpoint of the Company's independence, his appointment as Outside Director is requested for the all-around reinforcement of corporate governance.  
   (2) Since Hajime Ikeda's abundant experience as a manager and knowledge about production can be reflected in the Company's management, and from the standpoint of the Company's independence, his appointment as Outside Director is requested for the all-around reinforcement of corporate governance.  
 5. The term of office of Eugene Lee as Outside Auditor shall be 1 year from the conclusion of this Ordinary General Meeting of Shareholders.  
 6. Limited liability contracts with Outside Directors  
 In order to enable functions the Company expects from its Outside Directors, Article 27 of the existing Articles of Incorporation prescribes conclusion of contracts which limits legal liability of Outside Directors under Article 423, Paragraph 1 of the Companies Act. Accordingly, Outside Director candidate Eugene Lee has signed a limited liability contract with the Company. Under that contract, the limit of liability shall be set at the minimum level prescribed by the relevant laws and ordinances. In addition, candidate Hajime Ikeda is expected to sign a limited liability contract with the Company. Under that contract, the limit of liability shall be set at the minimum level prescribed by the relevant laws and ordinances.

**Note: This English translation is an abridged version of the original notice in Japanese.  
 In the event of discrepancies, the Japanese version shall prevail.**