## Management of azbil Group Overseas Subsidiaries

Generally, information on management structure is effective as of April 1, 2021 and information on current positions is as of March 31.

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## 1. Azbil Korea Co., Ltd.

Note: Directors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Kazuyasu Hamada	Director	Director and Managing Executive Officer* Azbil Corporation

<sup>\*</sup> The current position is concurrent with the new one.

#### 2. Board of Directors and Auditors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Representative Director	Yoshizumi Takata	_
Director	Kazuyasu Hamada	Newly appointed
Director	Nobuyuki Sato	_
Director	Kanichiro Tsuruta	_
Director	Cho Dongrae	_
Director	Satoshi Horiuchi	_
Director	Hong Junyou	_
Director	Seo Munseong	_
Auditor	Shiro Takata	_

## 3. Managament

Title	Name	Notes
Chairman	Cho Dongrae	Promoted
President	Nobuyuki Sato	Newly appointed
Vice President	Satoshi Horiuchi	_
Managing Executive Officer	Hong Junyou	_
Managing Executive Officer	Seo Munseong	_

## 2. Azbil Taiwan Co., Ltd.

Note: Directors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Makoto Negishi	Director	Deputy General Manager, SS Marketing Advanced Automation Company Azbil Corporation

The current position is concurrent with the new one.

#### b) Retired

Name	New position	Current position
Yoshikatsu Uchida		Director

#### 2. Board of Directors and Auditors

Offices will be assumed when changes are resolved at the subsidiary.

		•
Title	Name	Notes
Chairman of the Board	Takashi Nakanishi	ı
Director	Shoichi Osakabe	_
Director	Kanichiro Tsuruta	_
Director	Makoto Negishi	Newly appointed
Auditor	Masatoshi Yamada	_

## 3. Management

Title	Name	Notes
General Manager	Takashi Nakanishi	_
Deputy General Manager	Chuchan Tan	_

## 3. Azbil India Private Limited

Note: Directors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position	
Eisuke Toyoda	Director	General Manager, CP Marketing* Advanced Automation Company Azbil Corporation	
Tadasu Suzuki	Director	General Manager*, International Business Sales Department International Business Headquarters Building Systems Company Azbil Corporation	

#### b) Retired

<sup>\*</sup> The current position is concurrent with the new one.

Name		New position	Current position
Tatsuyoshi Tak	euchi		Director
Masashi Takes	sako		Director

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

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Title	Name	Notes
Chairman	Yoshizumi Takata	_
Director	Shailendra Sharma	_
Director	Eisuke Toyoda	Newly appointed
Director	Tadasu Suzuki	Newly appointed
Director	Anju Jaswal	_

## 3. Management

Title	Name	Notes
Managing Director	Shailendra Sharma	_
Vice President	Tadasu Suzuki	_

4. Azbil (Thailand) Co., Ltd.

Note: Directors will assume office when changes are resolved at the subsidiary.

Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

## a) Newly appointed

Name	New position	Current position
Shin Suzuki	Director	Managing Executive Officer Azbil Production (Thailand) Co., Ltd.

## b) Retired

Name	New position	Current position
Nobuyuki Nemoto		Director

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Director	Yoshizumi Takata	_
Director	Toshihisa Murayama	_
Director	Tadayoshi Ito	_
Director	Naoki Wakamatsu	_
Director	Shin Suzuki	Newly appointed
Director	Anju Jaswal	_
Director	Kunio Horinokita	_

## 3. Management

Title	Name	Notes
Managing Director	Naoki Wakamatsu	_

5. Azbil Production (Thailand) Co., Ltd.

Note: Directors will assume office when changes are resolved at the subsidiary.

Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Shin Suzuki	Director	Managing Executive Officer

#### b) Retired

Name	New position	Current position
Nobuyuki Nemoto	_	Director

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Director	Takashi Imamura	_
Director	Masahiko Abe	_
Director	Osamu Kaneshige	_
Director	Naoki Wakamatsu	_
Director	Shin Suzuki	Newly appointed

## 3. Management

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Title	Name	Notes
Managing Director	Shin Suzuki	Promoted

6. Azbil Singapore Pte. Ltd.

Note: Directors will assume office when changes are resolved at the subsidiary.

Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

a) Newly appointed

Name	New position	Current position
Kazuyasu Hamada	Director	Director and Managing Executive Officer* Azbil Corporation

<sup>\*</sup> The current position is concurrent with the new one.

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman	Yoshizumi Takata	_
Director	Kazuyasu Hamada	Newly appointed
Director	Anju Jaswal	
Director	Masashi Takesako	
Director	Tetsuo Kobayashi	_
Director	Shingo Kakizaki	_
Director	Patrick Lim	_

## 3. Management

Title	Name	Notes
Managing Director	Shingo Kakizaki	_
Deputy Managing Director	Patrick Lim	_

## 7. Azbil Saudi Limited

Note: Directors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

## a) Newly appointed

Name	New position	Current position
Katsunari Arima	Director	Azbil Corporation*

#### b) Retired

\* The current position is concurrent with the new one.

Name	New position	Current position
Hiroshi Sato	_	Director

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Director	Takaaki Kawamura	_
Director	Abdulaziz Thamer Al-Subaie	_
Director	Tetsuo Kobayashi	_
Director	Katsunari Arima	Newly appointed

## 3. Management

Title	Name	Notes
Managing Director	Takaaki Kawamura	
VP-Operation	Abdulaziz Thamer Al-Subaie	_
Treasurer	Kunio Horinokita	_

8. Azbil Control Instruments (Dalian) Co., Ltd.
Note: Auditors will assume office when changes are resolved at the subsidiary.
Current positions are as of March 30, 2021.

## 1. Auditor Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Yoshikatsu Uchida	Auditor	General Manager, International Planning and Administration Department International Business Headquarters Azbil Corporation

## b) Retired

Name	New position	Current position
Toshihiko Akabane	_	Auditor

#### 2. Board of Directors and Auditors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman of the Board	Takashi Imamura	_
Director	Osamu Kaneshige	_
Director	Seigo Nishimura	_
Director	Tetsuo Konami	_
Director	Naoto Miura	_
Auditor	Yoshikatsu Uchida	Newly appointed

## 3. Management

Title	Name	Notes
General Manager	Seigo Nishimura	_
Deputy General Manager	Sun Degui	_
Deputy General Manager	Li Chunsong	_

# 9. Azbil Control Solutions (Shanghai) Co., Ltd. Note: Directors and auditors will assume office when changes are resolved at the subsidiary.

Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Yoshikatsu Uchida	Deputy Chairman of the Board	Auditor

#### b) Retired

Name	New position	Current position
Toshihiko Akabane	Auditor	Deputy Chairman of the Board

## 2. Auditor Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Toshihiko Akabane	Auditor	Deputy Chairman of the Board

#### b) Retired

Name	New position	Current position
Yoshikatsu Uchida	Deputy Chairman of the Board	Auditor

#### 3. Board of Directors and Auditors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman of the Board	Yusuke Oshida	1
Deputy Chairman of the Board	Yoshikatsu Uchida	Newly appointed
Director	Takayuki Yokota	ı
Director	Tetsuo Takamura	ı
Director	Masashi Takesako	ı
Director	Shigeto Sakamaki	
Auditor	Toshihiko Akabane	Newly appointed

## 4. Management Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Yoshikatsu Uchida	Deputy General Manager	Auditor

#### b) Retired

Name	New position	Current position
Toshihiko Akabane	Auditor	Deputy General Manager

## 5. Management

Title	Name	Notes
General Manager	Yusuke Oshida	_
Deputy General Manager	Yoshikatsu Uchida	Newly appointed

## 10. Shanghai Azbil Automation Co., Ltd.

Note: Directors and auditors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Yoshimitsu Hojo	Director	Director and Managing Executive Officer* Azbil Corporation

\* The current position is concurrent with the new one.

#### b) Retired

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	Name	New position	Current position
	Seigo Nishimura	_	Director

## 2. Auditor Personnel Changes

## a) Newly appointed

Name	New position	Current position
Yoshikatsu Uchida	Auditor	General Manager, International Planning and Administration Department International Business Headquarters Azbil Corporation

#### b) Retired

Name	New position	Current position
Toshihiko Akabane	_	Auditor

#### 2. Board of Directors and Auditors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Note
Chairman of the Board	Gu Chao Ran	_
Deputy Chairman of the Board	Tetsuo Konami	-
Director	Taro Sento	_
Director	Qian Zuo Hua	
Director	Yoshimitsu Hojo	Newly appointed
Auditor	Yoshikatsu Uchida	Newly appointed
Auditor	Lin Xiao Yan	_

#### 3. Management

Title	Name	Note
General Manager	Tetsuo Konami	_
Deputy General Manager	Xu Yong	_
Deputy General Manager	Min Zhang	_

## 11. Yamatake Automation Products (Shanghai) Co., Ltd.

Note: Directors and auditors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Yoshikatsu Uchida	Deputy Chairman of the Board	Auditor

#### b) Retired

Name	New position	Current position
Toshihiko Akabane	Auditor	Deputy Chairman of the Board

## 2. Auditor Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Toshihiko Akabane	Auditor	Deputy Chairman of the Board

#### b) Retired

Name	New position	Current position
Yoshikatsu Uchida	Deputy Chairman of the Board	Auditor

#### 3. Board of Directors and Auditors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman of the Board	Yusuke Oshida	_
Deputy Chairman of the Board	Yoshikatsu Uchida	Newly appointed
Director	Tetsuo Takamura	_
Director	Sadakazu Murai	_
Director	Kunio Horinokita	_
Auditor	Toshihiko Akabane	Newly appointed

#### 4. Management

Title	Name	Notes
General Manager	Yusuke Oshida	_

12. Azbil Hong Kong Limited

Note: Directors will assume office when changes are resolved at the subsidiary.

Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Ichiro Kayama	Director	General Manager*, Manufacturing Purchasing Department Production Management Headquarters Azbil Corporation
Yoshikatsu Uchida	Director	General Manager*, International Planning and Administration Department International Business Headquarters Azbil Corporation

#### \* The current position is concurrent with the new one.

#### b) Retired

	Name	New position	Current position
Akihi	ro Takamura		Director
Toshi	niko Akabane	_	Director

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman of the Board	Takashi Imamura	_
Director	Yusuke Oshida	_
Director	Ichiro Kayama	Newly appointed
Director	Yoshikatsu Uchida	Newly appointed

## 3. Management

Title	Name	Notes
General Manager	Yoshikatsu Uchida	Newly appointed

## 13. Azbil North America, Inc.

Note: Directors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Yoshimitsu Hojo	Director	Director and Managing Executive Officer* Azbil Corporation

<sup>\*</sup> The current position is concurrent with the new one.

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman of the Board	Toshiyasu Sumitomo	_
Director	Yoshimitsu Hojo	Newly appointed
Director	Takeshi Yoshizumi	_
Director	Ken Gerard	_
Director	Taro Sento	_
Director	Yoshizumi Takata	_
Director	Mizuho Urakawa	_

## 3. Management

Title	Name	Notes
CEO	Toshiyasu Sumitomo	_
President	Takeshi Yoshizumi	_
Executive VP	Aric Meares	_
Vice President	Todd Braaton	_
Vice President	Takashi Kobashi	_
Vice President	Isao Miyazaki	_
CFO	Ken Gerard	_
Treasurer	Naoki Takagi	_
Secretary	Akiko Sekino	_

## 14. Azbil Europe NV

Note: Directors will assume office when changes are resolved at the subsidiary. Current positions are as of March 30, 2021.

## 1. Board of Directors Personnel Changes

#### a) Newly appointed

Name	New position	Current position
Makoto Negishi	Director	Deputy General Manager, SS Marketing Advanced Automation Company Azbil Corporation

The current position is concurrent with the new one.

#### b) Retired

Name	New position	Current position
Yoshikatsu Uchida		Director

#### 2. Board of Directors

Offices will be assumed when changes are resolved at the subsidiary.

Title	Name	Notes
Chairman of the Board	Yoshizumi Takata	_
Director	Masami Watanabe	_
Director	Jochen Dick	_
Director	Makoto Negishi	Newly appointed
Director	Yosuke Kusano	_

## 3. Management

Title	Name	Notes
Managing Director	Masami Watanabe	_