

February 26, 2026

Management Changes of the azbil Group Overseas Subsidiaries

Generally, information on management structure is effective as of April 1, 2026

Contents

1. Azbil North America, Inc.

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azbil

1. Azbil North America, Inc.

Consolidated subsidiary

*The board of directors are scheduled to assume the position after the conclusion of the institutional decision

*Generally, information on management structure is effective as of April 1, 2026.

*The current positions are as of February 26, 2026.

1. Personnel Changes for the Board of Directors

(1)Promotion

Name	New position	Current position
Isao Miyazaki	Chairperson of the Board	Director

(2)Retirement

Name	New position	Current position
Toshiyasu Sumitomo	—	Chairperson of the Board

2. Personnel Changes for Management

(1)Promotion

Name	New position	Current position
Isao Miyazaki	CEO & President	President

(2)Retirement

Name	New position	Current position
Toshiyasu Sumitomo	—	CEO